

# DEFYING EXPECTATIONS

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**AFRICARE**  
Annual Report 2012

## OUR MISSION

Africare works to improve the quality of life in Africa by assisting families, communities and nations in five core areas:

**Agriculture & Food Security • Health, HIV & AIDS • Water, Sanitation & Hygiene  
Women's Empowerment • Resettlement**

Africare also integrates crosscutting themes throughout its projects in the areas of natural resource management, microenterprise and civil-society capacity building. In the United States, Africare builds an understanding of African development through public education and outreach.

Africare is a registered 501(c)(3), non-profit organization and was founded in 1970 to provide development assistance in Africa. For more than 40 years, Africare has touched the lives of more than 30 million men, women and children in 36 African countries.



# DEFYING EXPECTATIONS

**THE OBJECT ON THE COVER** was once trash. Children in Malawi ingeniously transformed it into a source of joy, a soccer ball. This resourcefulness is not limited to child’s play—it is powering Africa into its future.

In this report, we aim to defy your expectations by sharing the Africa that we know. Sub-Saharan Africa is home to 11 of the world’s 25 fastest growing economies.<sup>1</sup> It is where farmers are multiplying crop yields, where women are becoming leaders, where babies are born healthy—where development is taking hold.

The possibility to exceed expectations is represented by a dotted line running through this book. Images and project results occupy space above the line, symbolizing expectations already exceeded. Africa, like the ball on the cover, demands that the world leave the perceptions of last century behind and take a fresh look.

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## Chairman of the Board & President's Message

### IN THE WORDS OF AFRICA'S FIRST

female president, Ellen Johnson Sirleaf of Liberia, "The size of your dreams must always exceed your current capacity to achieve them." President Johnson Sirleaf's sentiment aptly characterizes the sheer will and determination of the people of Africa to make unprecedented and sustainable strides socially and economically. President

Johnson Sirleaf embodies that will, and she is a living example of the notion that anyone can defy expectations—especially African women.

African women carry enormous responsibilities producing food, caring for their families and investing in their communities, yet only 15% of Sub-Saharan African landowners are women, fewer than everywhere else on Earth. Discrimination in ownership rights, sexual discrimination and exploitation, illiteracy and disease stymie the ability of African women to raise themselves out of poverty and develop livelihoods that provide much needed security for their families and communities. Africare and a diverse group of government and corporate partners are working with women in multiple countries across the continent to give them the tools and training they need to become entrepreneurs and leaders.

Africare's commitment to helping advance the status of women is tightly tied to our goal of eliminating food insecurity. Projects like our Chad initiative with ExxonMobil help reduce aid dependency in communities affected by economic and environmental shocks that diminish food availability and accessibility by teaching women farmers new value-addition techniques and giving prospective female entrepreneurs the training they need to build businesses serving local and export markets.

While Africa faces some of the most daunting and serious public health challenges in the world—high HIV & AIDS, maternal and infant mortality rates, a high prevalence of childhood malnutrition, and polio to name a few—there is reason to be optimistic that progress is measurably improving African health. Take for example the 63 Africare-supported health facilities in South Africa that achieved zero mother-to-child HIV transmissions last year. The desire to learn and implement new life-saving interventions and develop capacity to address future health challenges exemplifies real hope for future generations in Africa to live healthier, longer, disease-free lives.

Perhaps the most evident and impressive indicator of Africa's potential ascendance from the "developing world" to "world power" is the abundance of investors and corporate giants from around the globe now flocking to Africa due to the continent's tremendous natural resources, human capital and zest for commerce, development and economic growth. Not only are Africans taking advantage of this interest and considerable international investment in their respective countries, they are also challenging it head on by establishing their own businesses and cooperatives, harnessing the power of education to improve their quality of life, building their economic might and making the world more aware of Africa's promise.

### **Africans are defying expectations on a global scale and they have only just begun.**

In our work, rather than temporarily relieving poverty, we seek to build permanent prosperity. Africare is proud to play a part in the development of 19 African countries today. Our work is made possible through funding we receive from the U.S. government, foreign governments, corporations, foundations and generous individuals.

We sincerely thank you for helping us empower Africans.

Sincerely yours,



**Stephen D. Cashin**  
Acting Chairman



**Darius Mans**  
President



“The size of your dreams  
**must always exceed**  
your current capacity  
to achieve them.” – Ellen Johnson Sirleaf

# YEAR IN REVIEW

NOVEMBER 9, 2011

*Forbes* magazine columnist **Rahim Kanani** interviews **Darius Mans, President of Africare**, for “The Common Good” column.



Photo: Lonnie Woods III

“The New Africare is focused on a new model of development with a significant role for partnerships with the private sector.”

– Darius Mans, President, Africare

NOVEMBER 9, 2011

Africare honors **former Brazilian President Luiz Inácio Lula da Silva** at the 2011 Bishop John T. Walker Memorial Dinner. **Brazilian Ambassador to the U.S., H.E. Mauro Vieira**, speaks. **Former Ambassador to the United Nations and Chairman Emeritus of Africare, Donald F. McHenry**, and **Former CEO of Vale and the Vale Corporation of Brazil, Roger Agnelli**, are also honored.



Photo: Imijation Photography

2011

2012



More than  
**96,500**  
children provided  
with nutrition services

AUGUST 29, 2011

Africare launches the Mwanzo Bora Nutrition Program in Tanzania with funding from the United States Agency for International Development, Feed the Future and the Global Health Initiative. By the end of the 2012 fiscal year, more than 96,500 children received high quality nutrition services due to project interventions.



Photo: Batonga Foundation

DECEMBER 21, 2011

*The Chicago Tribune* rates Africare among the top charities in the country.



NOVEMBER 9, 2011 Africare joins with the local community to commemorate the onset of the Batonga Water, Sanitation and Hygiene Project at Sodohome Girls' High School in Benin, which is supported by global superstar **Angelique Kidjo's** Batonga Foundation.



### FEBRUARY 3, 2012

Africare begins implementing a Storm Water Drainage Rehabilitation Resettlement Project in Nampula City, Mozambique in coordination with Louis Berger Group and with funding from the Millennium Challenge Corporation.

Photo: Africare/South Africa



### JUNE 1, 2012

Coca-Cola donates \$1.5 million to Africare's Injongo Yethu project for HIV & AIDS treatment in South Africa.

### MAY 1, 2012

With funding from the Kellogg Foundation, Africare partners with the Baobá Fund to exchange community development methodologies between Africa and Brazil.



### MARCH 7, 2012

Africare partners with the Center for Global Health and Diplomacy and the United Nations Foundation for an International Women's Day panel at The National Press Club. **United States Congresswoman Karen Bass** and **Dr. Ida Odinga**, wife of Kenyan Prime Minister Dr. Raila Odinga, are in attendance.



Photo: Kifotographi

### JUNE 18, 2012

Africare hosts the Zambia Trade Mission event at Africare House with **Zambian Minister of Commerce Robert Sichinga** and **United States Trade Representative Florizelle Liser**.



Photo: Lula Institute

### APRIL 2, 2012

**Dr. Darius Mans** delivers the 2011 Bishop John T. Walker Leadership Award to former **Brazilian President Luiz Inácio Lula da Silva** at the Lula Institute in Brazil.

### MAY 22, 2012

"Dan Rather Reports" features an interview with **Africare/Niger's Country Director Jacqueline Johnson** in the episode *A Hunger That Never Ends*.



Photo: Dan Rather Reports



Photo: Kifotographi

### MAY 18, 2012

Africare hosts **The First Lady of Tanzania Salma Kikwete** and representatives from Malaria No More and USAID during a food security and health briefing for Tanzania.



# Acronym Listing

**ACT:** Artemisinin-Combination Therapies

**AIDS:** Acquired Immunodeficiency Syndrome

**AIDSTAR:** AIDS Support and Technical Assistance Resources

**ARI:** Acute Respiratory Infection

**ARV:** Antiretroviral

**BCC:** Behavior Change Communication

**BCS:** Basic Care and Support

**CBO:** Community-Based Organization

**CCFLS:** Community Complementary Feeding and Learning Sessions

**CDC:** Centers for Disease Control and Prevention

**CEG:** College d'Enseignement General

**CHW:** Community Health Worker

**COPIS:** Community Outreach Prevention Information System

**CSO:** Civil-Society Organization

**CUBS:** Community-Based Support

**FBO:** Farmer-Based Organization

**FHI:** Family Health International

**HAART:** Highly Active Antiretroviral Therapy

**HBC:** Home-Based Care

**HH/C-IMCI:** Household/Community-Integrated Management of Childhood Illnesses

**HIV:** Human Immunodeficiency Virus

**HTC:** HIV Testing and Counseling

**IDP:** Internally Displaced Person

**IEC:** Information, Education and Communication

**IEEWEP:** Initiative for the Economic Empowerment of Women Entrepreneurs

**IMCH:** Integrated Maternal Neonatal Child Health

**IMCI:** Integrated Management of Childhood Illnesses

**IPT:** Intermittent Preventive Treatment

**ISFM:** Integrated Soil Fertility Management

**ITA:** Institut de Technologie Alimentaire

**LIWEN:** Liberian Women's Empowerment Network

**LLIN:** Long-Lasting Insecticide-Treated Bed Net

**MCHN:** Maternal Child Health and Nutrition

**MNCH:** Maternal, Newborn and Child Health

**MOH:** Ministry of Health

**MVC:** Most Vulnerable Children

**MYAP:** Multi-Year Assistance Program

**NFI:** Non-Food Item

**NGO:** Non-Governmental Organization

**OVC:** Orphans and Vulnerable Children

**PAP:** Project Affected Person

**PLWHA:** People Living with HIV & AIDS

**PMTCT:** Prevention of Mother To Child Transmission

**PRIME:** Promoting Initiative for Malaria Eradication

**RDT:** Rapid Diagnostic Test

**SMAG:** Safe Motherhood Action Group

**STEPS:** Sustainability Through Economic Strengthening, Prevention, and Support

**STI:** Sexually-Transmitted Infection

**TB:** Tuberculosis

**TTM:** Trained Traditional Midwife

**USAID:** United States Agency for International Development

**VSL:** Village Savings and Loan

**WASH:** Water, Sanitation & Hygiene





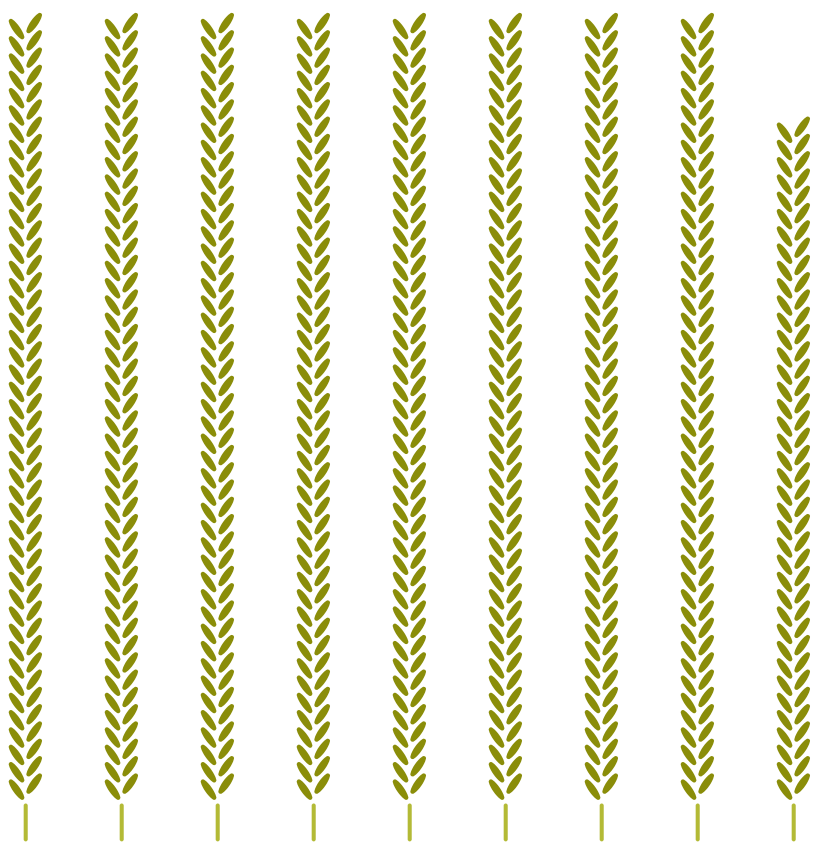
# Overview of Africare's Core Competencies


**AFRICARE HAS SUCCESSFULLY** partnered with local institutions to implement projects designed to improve the overall quality of life and future of African people. The focus of our projects has evolved over time to keep pace with the most critical needs as they emerge. Today, Africare's primary areas of focus include: Agriculture & Food Security; Health, HIV & AIDS; Water, Sanitation & Hygiene; Women's Empowerment; and Resettlement. Grounded in the belief that our mission is one of empowerment, the ultimate goal of all of Africare's work is to strengthen local capacity and ensure the sustainability of positive outcomes.



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# Agriculture & Food Security



**88%** 

**MOST AFRICAN FARMERS** are disadvantaged at every stage in the value chain. Large areas of soil are nutrient deficient. Rains are erratic. Credit is limited. Markets are inefficient and often out of reach. But in spite of these problems, Africare knows that Africa can feed itself. Approximately 80% of Africa's farms are small plots run by rural farmers. If they are equipped with improved agricultural practices, inputs such as improved seeds, and access to markets, information and finance, they can feed themselves, their families and their communities. Africare targets farm communities with interventions to improve yields, incomes and nutrition practices to bolster the continent's ability to feed itself, and its ability to eventually help feed the rest of the world.

of the 19,324 farmers benefiting from Africare's Food Security through Agriculture and Nutrition project in Mozambique reported increased income since project onset in 2008.

Photo: Alexandra Seegers

“It is with this project that I started cultivating rice. I am so happy to have discovered that **I can actually grow rice in my region.**”

Ndiebe Sall, Project beneficiary, living in the region of Kaffrine, Senegal

## Small Farms Can Be Businesses

### PROGRAM TO DIVERSIFY AGRICULTURE IN KAOLACK, KAFFRINE, KEDOUGOU AND TAMBACOUNDA

**The Challenge:** The Government of Senegal is working to develop its economy and has committed to work for inclusive growth that benefits everyone. Unfortunately, this is an enormous task as close to half of the population lives below the national poverty line.

#### Rural Africans can power economic growth.

**Africare's Solution:** In a project started in 2009 in Senegal with funding from the United States Department of Agriculture, Africare is promoting agribusiness development, and increasing crop productivity and diversity among households in 165 villages. Africare installed fencing, constructed water retention tanks, provided tools such as wheelbarrows and shovels, and distributed hundreds of thousands of kilograms of seeds and fertilizers for farmers to utilize when executing the techniques they learned from information days, training sessions, field agents and demonstration plots. Africare assisted 114 CBOs in registering as legal entities. The capacity building measures among CBOs have helped create 57 business plans. Africare also established a credit guarantee fund at two financial institutions, enabling almost 200 loans for micro-projects. Additionally, Africare forged a partnership between CBOs and ITA, Senegal's national institute for food processing, to allow local processing of cereals, fruits and vegetables. These logistical, financial and value-adding linkages have begun transforming the targeted farmers into businesspeople.

## African Soil Can Be Fertile

### SUSTAINABLE FOOD SECURITY AND ENVIRONMENTAL HEALTH

**The Challenge:** To obtain sufficient harvests to survive, Ghanaian farmers regularly resort to slash-and-burn agriculture. But this exhausts the soil and forces them to continually move to new plots. Therefore, growing enough food for one season can make it more difficult to grow enough food for the next.

#### This cycle can be reversed.

**Africare's Solution:** In partnership with the Alliance for a Green Revolution in Africa, Africare is exposing farmers in Ghana's Volta Region to scientifically driven, improved agricultural practices to rejuvenate the soil. During the first phase of the Integrated Soil Fertility Management (ISFM) Project, farmer field days and media outreach campaigns in newspapers, on television and on call-in radio broadcasts sensitized roughly 25,000 Ghanaians on how farmers can adopt new techniques to transform their land. Africare also directly reached approximately 2,000 farmers through 22 demonstration farms and meetings with 70 FBOs to prepare them to implement ISFM practices on their own. To further equip farmers, Africare is securing access to credit for FBOs to purchase crucial farming inputs. Also, Africare is connecting FBOs with local agro-dealers who sell those needed items. In the next phase, Africare will partner with Ghana's Ministry of Agriculture to provide technical support to help the farmers scale up.



## Food Security Can Be Achieved

### WELLNESS AND AGRICULTURE FOR LIFE ADVANCEMENT

**The Challenge:** Most of the people in Malawi's tea growing zone are laborers on tea estates, which occupy most of the region's arable land. These laborers also grow crops on family plots, but they encounter serious difficulties when producing on their own, small properties. This leads to inadequate food production and stunting and body wasting among children.

**These farmers can increase production.**

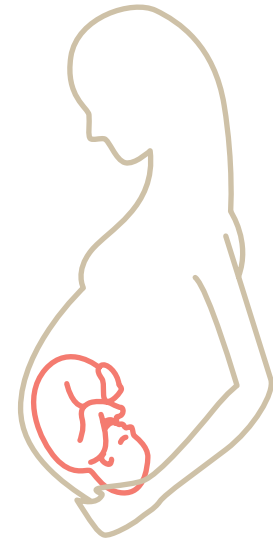
**Africare's Solution:** In July of 2009 with funding from USAID, Africare began implementing multifaceted strategies to show thousands of households in the Mulanje District how to maximize the benefits they derive from their limited resources. The project is well on its way to reaching its multi-year targets. Community members, including 2,200 mother leaders, have been trained in feeding and sanitation measures to keep children nourished and healthy, and more than 21,000 households have improved Maternal Child Health and Nutrition practices. Africare's agriculture-focused interventions included mounting more than 200 demonstration plots, promoting conservation agriculture and watershed management, developing irrigation infrastructure and communicating the value of technologies such as hermetic bags for post-harvest handling. More than 20,000 smallholder farming households are now applying improved crop production practices. Africare also helped form 630 VSL groups and trained their members on leadership, governance, record-keeping, and borrowing and investing money. These groups, comprised of members from more than 14,000 households, have cumulatively saved \$37,000 and secured \$66,990 in loans to further invest in securing a prosperous future.

A woman is shown from the back, holding a baby. She is wearing a vibrant, multi-colored patterned dress with red, yellow, and green stripes and silhouettes of people. The baby is wrapped in a light-colored cloth. The background is a dense, lush green forest. The text 'DEFYING EXPECTATIONS' is overlaid on the left side of the image, with a dashed line separating it from the main title below.

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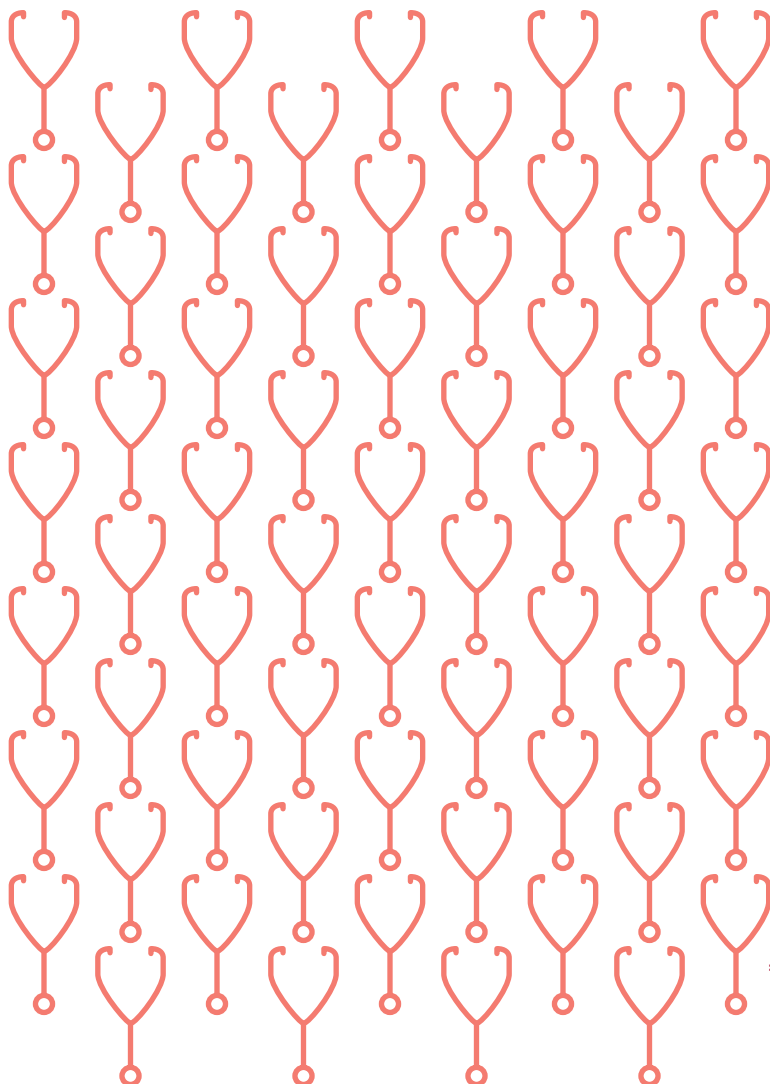
# Health, HIV & AIDS

**ON ALMOST ALL MEASURES**—from the rates of child and maternal mortality, malnutrition, HIV & AIDS and deaths by preventable diseases, to the availability of clinics and medical personnel—Sub-Saharan Africa faces the world’s most serious health problems but has the fewest resources to solve them. Increasingly, Africa’s leaders are making health a top government priority, and Africare knows that African nations can take control of health issues. Africare is strengthening African health systems with community-based, capacity building interventions. Our broad expertise enables partnerships with countries, companies and communities taking polio, maternal and child health, HIV & AIDS, OVC, reproductive health, malnutrition, tuberculosis and malaria head on.



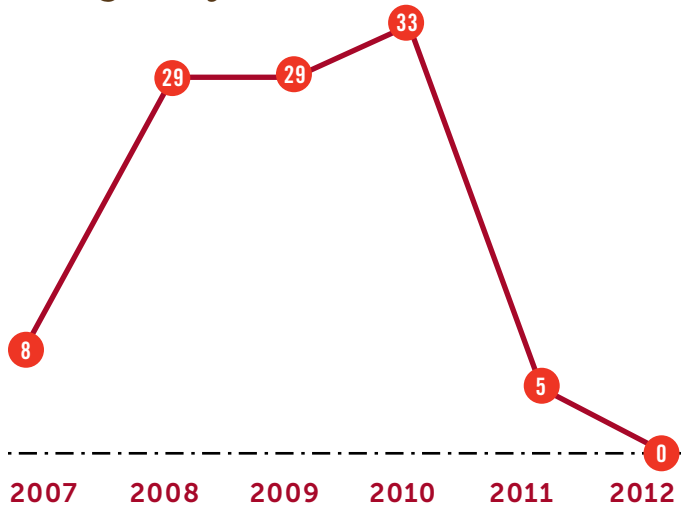
## 0 cases

of mother-to-child HIV transmission in 63 Africare-supported South African health facilities in 2012.



= 1 health facility

## New Polio Cases in Angola by Year



## Polio Can Be Eradicated

### CORE GROUP

**The Challenge:** Polio, a disease many might consider a thing of the past, struck back in Angola in 2005. After remaining polio free since 2001, Angola began seeing cases of the wild polio virus again. Because no cure for polio exists, this potentially fatal, paralysis-inducing virus needed to be contained. Unfortunately, the number of new cases increased as years passed, reaching a maximum of 33 new cases in 2010. Making the situation worse, Angola was exporting the virus to the Congo, the Democratic Republic of the Congo and Namibia.

**This disease can be eliminated.**

**Africare's Solution:** Under the leadership of the Ministry of Health, Africare has worked as part of a consortium addressing Angola's polio situation since 2000. By training 3,650 local polio volunteers to date to conduct active polio surveillance, facilitate transport for vaccines, promote routine immunization in their communities, and refer children and pregnant women to vaccination posts, Africare empowered Angolans to overcome the disease in six of 12 project provinces. Funding from the Bill & Melinda Gates Foundation and USAID facilitated this success, and Africare plans to maintain its presence in high-risk areas and maintain consistent vaccination and vigilance.







The percentage of births that occur at a health facility in Liberia increased from **25%** to **41%**.

## Health Services Can Reach Rural Populations

### INNOVATION, RESEARCH, OPERATIONS AND PLANNED EVALUATION FOR MOTHERS AND CHILDREN

**The Challenge:** In 2011, Liberian President Ellen Johnson Sirleaf declared improving maternal and child health to be a national priority. The most recent national estimate concluded 994 mothers die per 100,000 live births in the country, which translates to approximately four women dying every day. Also, 58 infants die per 1,000 live births, almost 10 times the rate in the United States. A major obstacle to providing mothers with needed care is the inability of many women to travel the long distances between their homes and clinics once labor has begun.

#### **This obstacle can be overcome.**

**Africare's Solution:** With USAID funding, Africare began collaborating with Liberia's Ministry of Health and Social Welfare in 2010 to build maternal waiting homes at six different primary health care facilities in Bong County, providing expectant mothers a place to stay and be closely monitored by medical staff for up to three weeks in preparation for giving birth. Africare also trained traditional midwives to track pregnancies within their villages and accompany pregnant women to a waiting home as due dates near. In addition to professional care, each mother receives a "Mama and Baby Kit," complete with diapers, soap, a blanket and a cloth wrap to use in looking after her newborn.

Upon opening the first maternal waiting home, health facility-based deliveries almost doubled in the area, and 61% of the women delivering at the health facility made use of the maternal waiting home. The operational research being conducted throughout the project with Africare's partner, the University of Michigan, will be used to scale up these interventions.

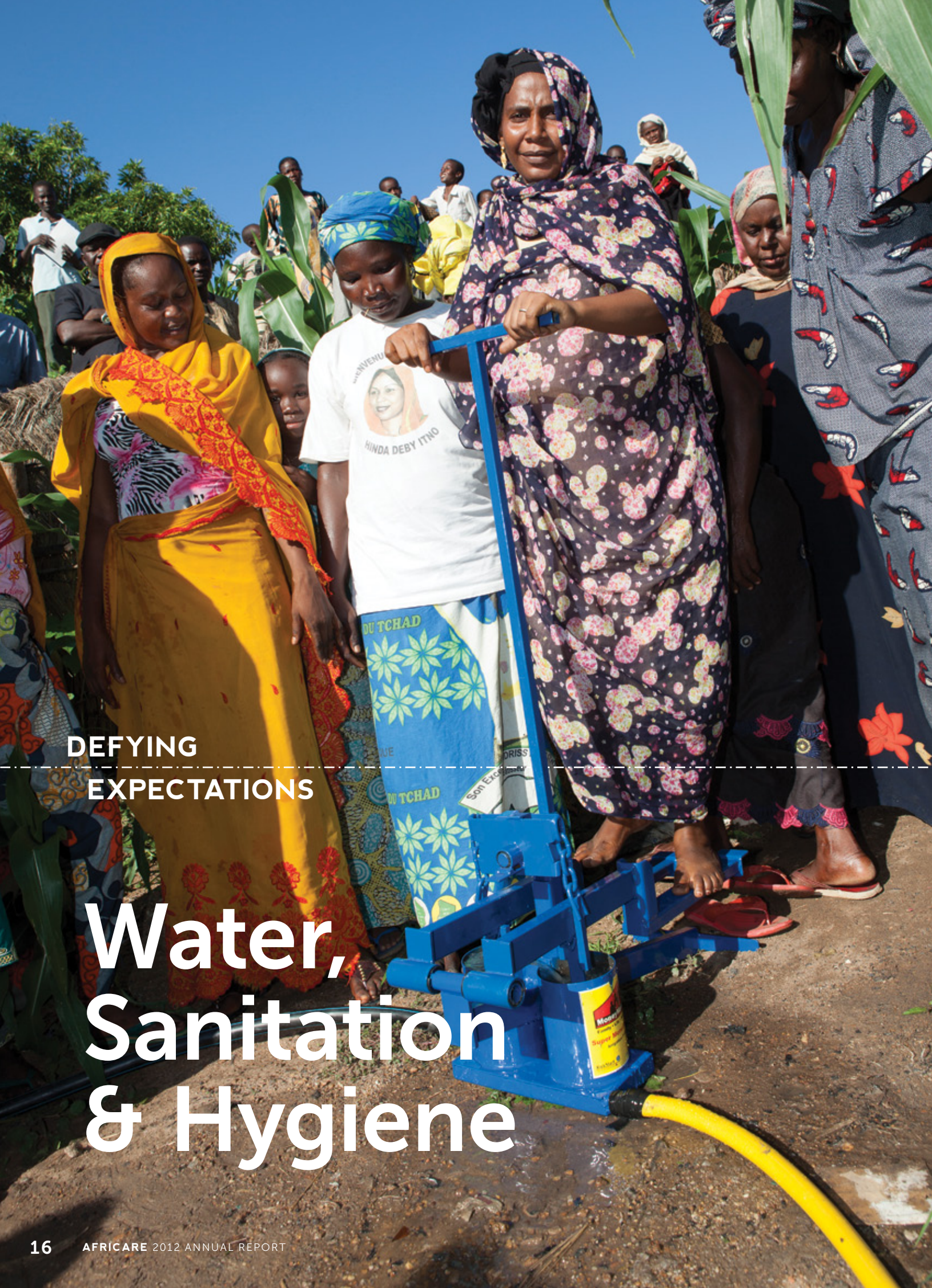
## Births Can Be Safe

### INTEGRATED MATERNAL NEONATAL CHILD HEALTH

**The Challenge:** Zambia shares Liberia's struggles with maternal and infant health. In 2007 only 48% of deliveries occurred at health facilities. Sixty-nine infants died per 1,000 live births. Fistula often resulted from complicated deliveries, and 591 mothers died every 100,000 live births. Pregnant women in Zambia are often unwilling to give birth in health facilities for fear of appearing weak, and many husbands feel uncomfortable having male nurses caring for their wives. These cultural attitudes lead to the majority of births occurring in homes, well out of the reach of professional medical services, too often to tragic results.

#### **These attitudes can change.**

**Africare's Solution:** With funding from New Zealand Aid since December 2008, Africare has recruited community volunteers to form Safe Motherhood Action Groups (SMAGs) and trained group members, local chiefs and church leaders on the risks posed by pregnancy and childbirth. Two thousand eighty SMAG members and 652 community leaders were equipped and encouraged to educate their neighbors on the benefits of utilizing health center services, with SMAGs reaching more than 105,000 people. Eight newly constructed maternal waiting homes overcame distance barriers, and Africare's partnership with Mercy Fliers allowed for successful fistula repair for 372 women. Interventions like these have helped Zambia's infant mortality rate drop every year. Africare also has trained 40 nutrition demonstrators and 291 people in organic farming practices to improve the local capacity to raise well-nourished children.



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# Water, Sanitation & Hygiene



**SUB-SAHARAN AFRICA HAS** the lowest sanitation coverage on Earth, and roughly 70% of the population—approximately 600 million people—has no access to an improved sanitation source. In many rural areas, open defecation is still common, and water-related illnesses cause incalculable suffering, often undermining many development efforts. Preventable water-related diseases claim the lives of thousands daily, but Africare knows that African nations can close the sanitation gap. Africare is collaborating with its partners and with African communities to increase basic hygiene awareness, employ behavior change campaigns, rehabilitate and build sustainable water points and safeguard natural water reserves so that African people can thrive and lead healthier lives both now and in the future.



With Africare's help more than  
**111,000**  
Africans gained access to new or rehabilitated wells last year.

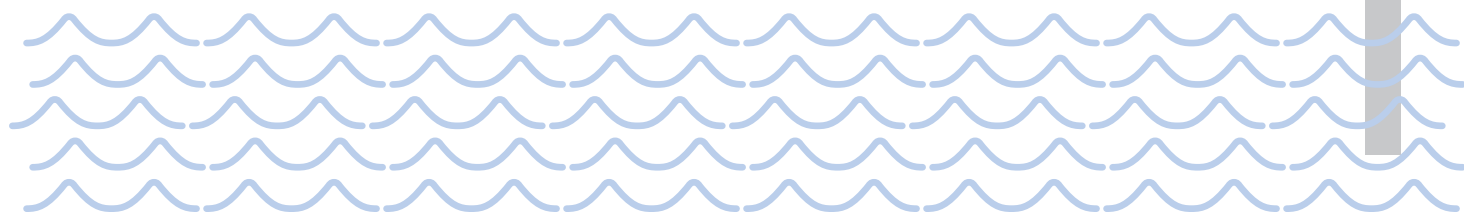


Photo: Jake Lyell



Photo: Alexandra Seegers

## Clean Water Can Be Accessible

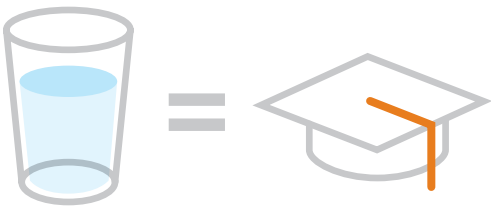
### N'GOLOBOUYOU SAFE WATER SCHOOL PROJECT

**The Challenge:** In Mali more than 60% of the population lives in the rural areas and depends on agriculture for their livelihood. The region's rocky terrain makes the process of digging wells a very expensive task.

Yet it is not uncommon for women to travel very long distances in search of water sources. School children, mostly boys and girls aged 7 to 13, are also affected by limited access to clean water. They are forced to stay home and assist their families in the gathering of water. Schools often do not have water points or toilets, and in many villages like N'golobougou, students face problems accessing safe drinking water and safe sanitation. To drink water or use toilets, students must travel hours to neighboring communities, inhibiting their opportunities to learn.

**Students can access safe, clean water.**

**Africare's Solution:** With funding from the Swavesey Village College in England, and in collaboration with the communal authorities of Sirakorola and the Pedagogical Animation Center of Koulikoro, Africare implemented a project in the Koulikoro Region in 2011 to improve access to drinking water and to increase sanitation for students. Africare installed one borehole for safe drinking and built six toilets at N'Golobougou Primary School where more than 530 students and faculty now have access to these facilities at the compound. School administrators have seen an increase in class attendance and performance from the students.



# 530

students & faculty  
now have access to  
safe drinking water and  
toilets at N'Golobougou  
Primary School in Mali,  
resulting in **an increase  
in class attendance and  
student performance.**

# Sanitation Can Benefit Communities

## AFRICAN WELL FUND

**The Challenge:** In many countries in Sub-Saharan Africa, the scarcity of clean, accessible water retards developmental progress. In Angola, the remnants of a long civil war have slowed progress in community restoration. Many schools were destroyed, but the ones that are still standing lack adequate water and sanitation facilities that would keep children healthy and present in classrooms.

In Malawi 84% of the population lives in rural areas, and only 51% of this population has access to improved sanitation facilities.

### These communities can benefit from sanitation practices.

**Africare's Solution:** Since 2003, the African Well Fund has provided sustainable access to clean water for more than 335,000 people in 15 African countries. As its trusted implementing partner, Africare's WASH initiatives provide communities with potable water and proper sanitation. Through community awareness sessions, we train communities on well maintenance and hygiene education too.

African Well Fund projects have provided crucial support to African communities in their quest to build better futures. They range from establishing community water committees that benefit 6,918 community members in Angola; providing students with newly constructed latrines and water pumps in Batonga Schools in Benin; delivering potable water to more than 500 women entrepreneurs in Chad; training 90 teachers to conduct community hygiene and sanitation meetings in Malawi; to impacting 7,640 students, their families and communities with hygiene behavioral training and improved water access in Tanzania.



Photo: Africare Well Fund



Photo: Africare Well Fund



Photo: Skyler Bedonoch



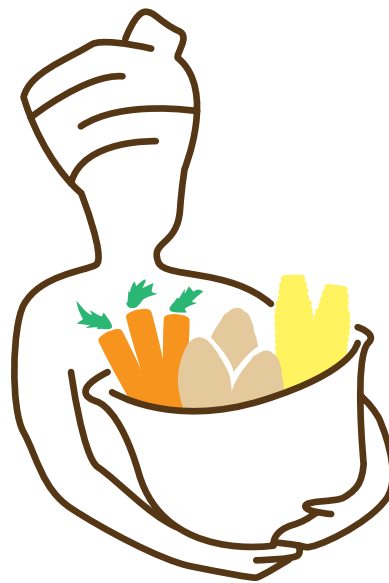
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# Women's Empowerment

**MANY AFRICAN FAMILIES RELY ON WOMEN** to care for them and to provide basic necessities for survival. As African women become more educated they provide their households with superior nutrition, stronger food security and increased access to health care. But Sub-Saharan women constitute only 15% of the region's landholders, and they face disproportionate challenges ranging from domestic violence and sexual exploitation to illiteracy and disease. Regrettably, women suffer silently in the background. But Africare knows the important role women play in reviving economies, and knows women can be leaders. Africare is collaborating with the private sector and with African communities to provide leadership opportunities for women including leadership coaching, literacy training, business training, organizational mobilization and market access that enables women entrepreneurs to sell their goods in the global market.



Photo: Jake Lyell



# 190,499kg

of produce raised by women farmers in the Logone Oriental region of Doba, Chad, yielding a surplus that generated **over \$1,300** in income at local markets.

## Women Can Be Successful Farmers

### WOMEN'S EMPOWERMENT PROJECT

**The Challenge:** Women constitute more than 50% of Chadian society, and they play the most important role in agriculture. Yet women are the poorest group in society due to a combination of factors that include the lack of women's economic empowerment, large-scale displacement of populations, and land scarcity and degradation. Since 2005, the Government of Chad has embarked on a program of economic recovery and sustainable peace and development that identifies approaches to economic growth and poverty alleviation. With women at the forefront of development, it aims to promote women's participation through improving women's access to formal education, enterprise and credit.

#### Food insecurity can be eliminated.

**Africare's Solution:** Many women-headed households in Doba, Chad face food insecurity and vulnerability. Complementing the ExxonMobil-funded Initiative

for the Economic Empowerment of Women Entrepreneurs (IEEWEP), the Women's Empowerment Project was funded by the UPS Foundation to nurture women farmers.

By utilizing the area's natural springs and 12,200 square meters of fertile lands, farmers successfully cultivate crops like potatoes, garlic, rice, carrots and maize. Seed producers receive training, and women farmers partake in apprenticeships at group centers through field trials of new crop varieties.

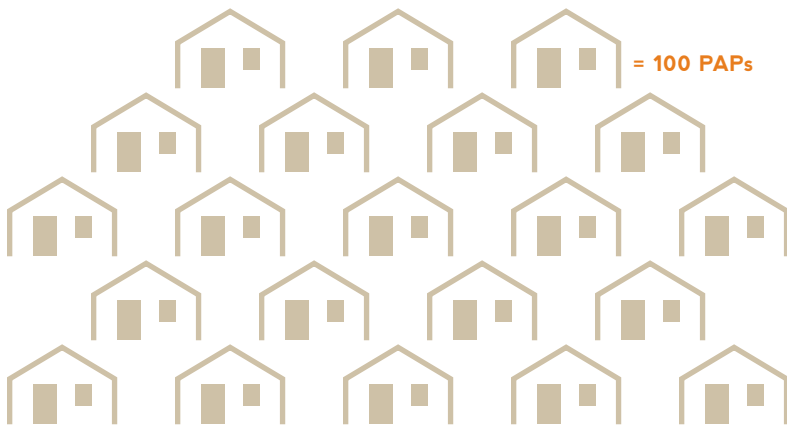
During the most recent market season, women farmers produced more than 190,499 kilograms of produce, thus contributing to household food security. These yields have also improved the overall nutrition for families. With the surplus of produce, women farmers were able to sell their goods in local markets and generated approximately \$1,308 in income that was used to further improve their farming practices.



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# Resettlement





# 2,197

Project Affected Persons (PAPs) were successfully identified and ensured fair compensation in Mozambique.

**INFRASTRUCTURE IMPROVEMENTS** are vital to development in Africa. These projects often require the relocation of people living in the area. Resettlement is a major human and logistical challenge. Even projects run by the most capable and conscientious companies sometimes adversely impact populations because two fundamental components of resettlement are often overlooked: extensive communication with affected communities throughout the resettlement process and ensuring the restoration of their livelihoods after relocation. Too frequently these elements are considered secondary. To Africare they are essential.

The minimum standard in resettlement work is to restore livelihoods of affected persons to pre-project levels. Africare knows resettlement is an opportunity to do more than that. Resettlement can improve lives. Africare combines more than four decades of experience of working with and earning the trust of local communities and of implementing livelihood enhancing programs to ensure that infrastructure projects do not negatively impact the people they are intended to benefit.

In Mozambique

**102.8 km**

of rural road rehabilitated

**19.2 km**

of peri-urban storm water drainage system rehabilitated



## Construction Can Benefit Communities

### STORM WATER DRAINAGE

**The Challenge:** Quelimane, the coastal capital of Mozambique's Zambezia Province, is remarkably flat. The city does not drain well, and rains collect into stagnant pools. Among the many health risks these pools pose, mosquitoes lay their eggs in the pools, propagating malaria. Consequently, the Government of Mozambique, with funding from the United States Government through the Millennium Challenge Corporation, decided to rehabilitate the storm water drainage system in Quelimane. Unfortunately, the densely populated areas through which the drainage runs would result in complicated resettlement impacts. Africare was hired to mitigate those impacts.

#### Resettlement can improve lives.

**Africare's Solution:** Africare staff walked each meter of the planned drainage with representatives of the engineering firm Louis Berger and the contracted construction company to identify every affected person. Africare then made sure that every family and individual impacted by the rehabilitation project received fair compensation for their losses.



Photo: Nicole Eley

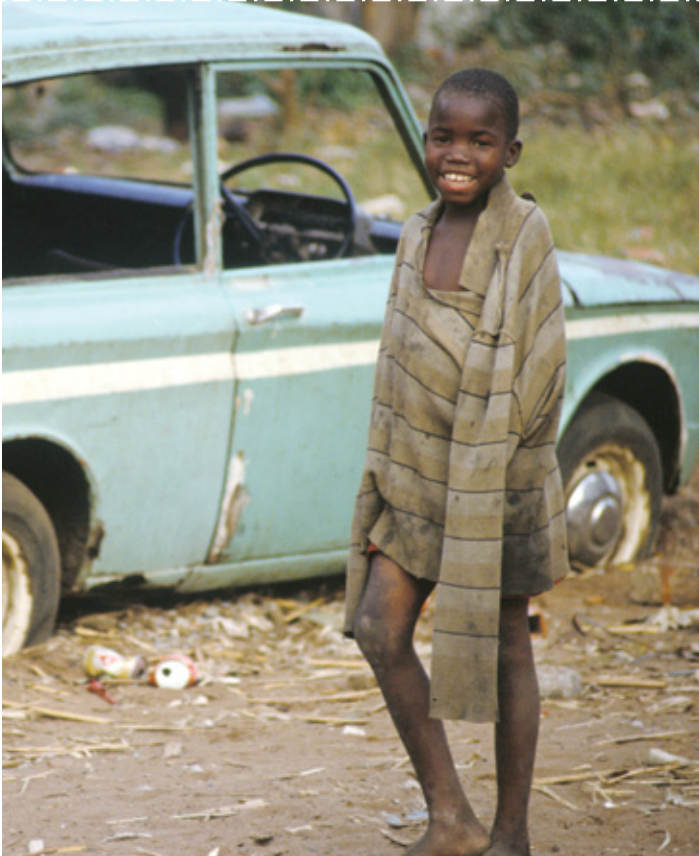
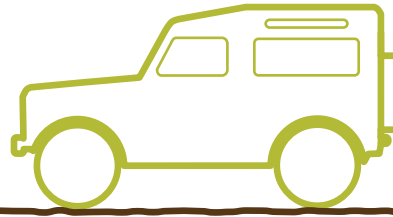


Photo: Richard Lord



Photo: Nicole Eley



## Resettlement Can Provide Development Opportunities

### ROAD REHABILITATION

**The Challenge:** The 100 kilometer road between Nampula City and Rio Ligonha in Mozambique's Nampula Province is a key transportation link between the northern and central parts of the country, as well as between the Mozambican coast and countries inland. Unfortunately, over the years the road had fallen into disrepair. Rehabilitation of the road entailed relocating homes, agricultural plots and businesses.

#### Livelihoods can be restored.

**Africare's Solution:** Africare, with funding from the Millennium Challenge Corporation, collaborated with the engineering firm SMEC Consulting and a construction firm to identify PAPs along the road and facilitated a continuous dialogue among all stakeholders to ensure the program was implemented in a way that met everyone's needs.

More than 1,100 affected persons were identified and received the compensation they expected and deserved. The process of distributing compensation often included helping PAPs obtain formal government identification and open bank accounts. These activities not only allowed them to receive their compensation payments, but they also made many PAPs eligible for other government services and linked them to private sector financial services for the first time in their lives. PAPs gained an advantage by participating in the project, and now an upgraded road connects their homes and businesses to the rest of the country.

Consultation with local community members is critical for effective resettlement. Initially, two-bedroom houses were planned for those requiring new homes. However, input from impacted persons revealed that they would not select this form of compensation, even though the two-bedroom structures would be larger than their previous houses. This was because, regardless of the home's size, the local population sheltered different members of the family such as husbands, wives, daughters and sons in different rooms, and the new homes needed to reflect this arrangement for impacted populations to accept them. This is an example of a crucial adjustment that accounted for local cultural values, maintained goodwill and secured a positive outcome.

In Quelimane, Africare ensured fair compensation for more than 750 project affected persons (PAPs) and did the same for more than 250 PAPs in a similar storm water drainage rehabilitation project in Nampula City. In each city, PAPs found their lives improved by the infrastructure development itself and by Africare's resettlement program.

## WHERE WE WORK

Since 1970 we have worked in

# 36 countries

In 2012,



## 78,166

farmers directly benefited from agriculture activities (Agriculture & Food Security)



## 511,354

persons were tested for HIV (Health, HIV & AIDS)



## Over 111,000

people benefited from constructed and rehabilitated wells (Water & Sanitation)



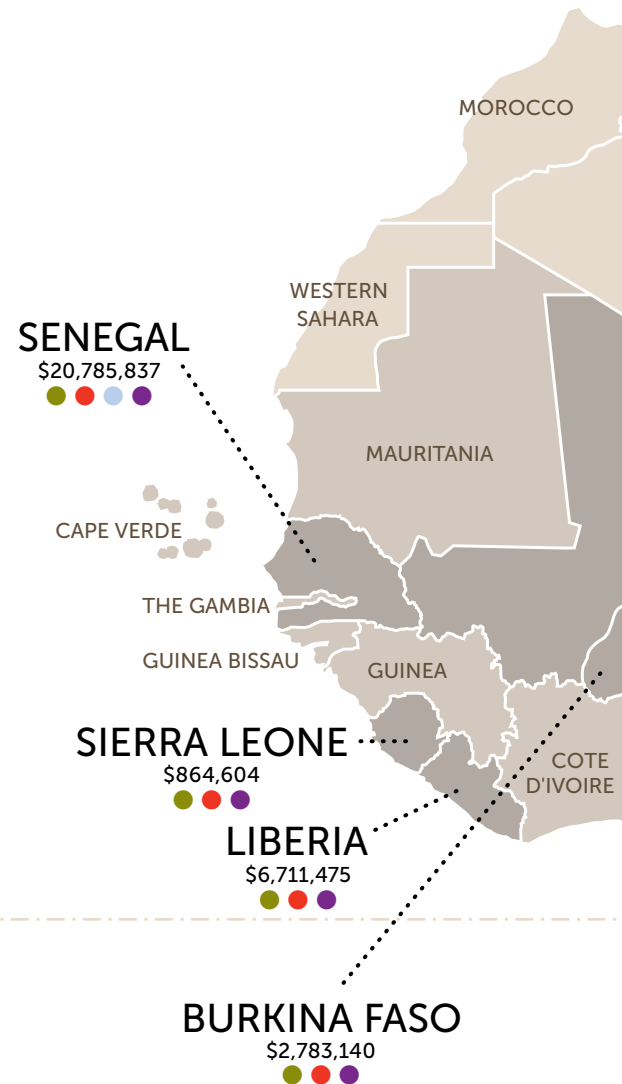
## 60,322

women trained to increase their income (Women's Empowerment)



## 9,420

project affected persons were ensured fair compensation (Resettlement)





# SUMMARY OF PROJECTS



## Agriculture & Food Security



## Health, HIV & AIDS



## Water & Sanitation



## Women's Empowerment



## Resettlement

(\$=project's primary funder)

## ANGOLA

ERNA VAN GOOR, COUNTRY DIRECTOR

### Caconda Community Based Malaria Initiative:

Leveraged donor funds to maximize impact. Complemented the Huila Malaria Project mentioned below by reducing malaria related morbidity and mortality in children under 5 and pregnant women in Caconda Municipality, Huila Province. Trained and mobilized CHWs. Constructed health centers. Assisted with the distribution of mosquito nets. Benefitted 95,000 community members. (\$=ExxonMobil Foundation)

**Cardno Group Angola Training:** Partnered with the Government of Angola's Financial Sector Program to integrate inhabitants of Huila, Luanda and Malange Provinces into a formal financial sector. Distributed educational materials and provided fundamental financial training in the communities. As a direct result, 90 CHWs active in Africare's project in Malange opened a bank account for the first time in their lives. (\$=United States Agency for International Development/Cardno Financial)

**Huila Malaria Project:** Partnered with World Learning to reduce morbidity and mortality in children under 5 and pregnant women in Huila Province. Teamed with a local NGO to train CHWs and traditional birth attendants in the prevention and treatment of malaria. Worked closely with the provincial government to build the capacity of municipal health workers. Trained health workers on differential diagnosis of fever, intermittent preventive treatment of malaria in pregnancy and malaria case management. Benefitted 420,000 community members. (\$=United States Agency for International Development)

**Kwanza Sul Malaria Project:** Partnered with World Learning to reduce malaria related morbidity and mortality in children under 5 and pregnant women in Kwanza Sul Province. Engaged local communities to mobilize and train CHWs and traditional birth attendants in the prevention and treatment of malaria. Assisted with the distribution of mosquito nets. Built the capacity of local hospital staff. Emphasized laboratory diagnosis using rapid diagnostic tests and microscopy. Supplied health clinics with microscopes. Benefitted 250,000 community members. (\$=United States Agency for International Development)

**Malange Health Community Intervention:** Took action to reduce morbidity and mortality in children under 5 and pregnant women in Malange Province. Designed and supervised training sessions to enable CHWs to educate families on key health practices regarding malaria, HIV & AIDS, respiratory infections and diarrhea. Established income-generating opportunities for CHWs. Supervised and trained MOH staff. Assisted with health planning at the municipal level. Benefitted 80,000 community members. (\$=Chevron)

**Matala Community-Based Health:** Worked to reduce morbidity and mortality in children under 5 and pregnant women caused by malaria, diarrhea, ARI, measles and malnutrition through HH/C-IMCI in Matala, Huila Province. Designed and supervised CHW trainings on key health practices in close collaboration with the Ministry of Health and the local government administration. 556 CHWs mobilized the families in the communities, resulting in the construction of 17,000 new latrines in three months. (\$=African Medical and Research Foundation/GlaxoSmithKline)

### Market-Oriented Smallholder Agriculture Project:

Began a partnership with the Ministry of Agriculture to improve the incomes of farmers and their families in Bie Province. Established local farmer associations and built the capacity of local government to service them in the project's first phase. Benefitted 3,000 community members. (\$=The World Bank)

**Polio Eradication:** Partnered with the CORE Group and World Vision to eradicate polio in Luanda, Uige, Zaire, Cunene, Namibe and Kwanza Sul provinces. Engaged local and expatriate volunteers to mobilize community members to receive vaccinations. Educated beneficiaries on polio and the importance of getting vaccinated. Assisted the Angolan MOH to implement its vaccination campaign. Benefitted 1.2 million women of reproductive age and children. (\$=Bill & Melinda Gates Foundation/United States Agency for International Development)

**Polio Eradication in Malange:** Interrupted transmission of the polio virus and improved routine immunization coverage in Malange Province. Trained local polio volunteers to conduct active polio surveillance and encourage community members to receive vaccinations. Educated beneficiaries on polio and the importance of getting vaccinated. Supported the MOH in planning and implementing routine vaccination activities. Benefitted 120,343 children under 5 and 30,087 pregnant women through routine immunizations. (\$=Total)

**Universal Mosquito Net Distribution:** Partnered with Population Service International and John Snow, Inc. to prevent the spread of malaria in Kwanza Sul and Huila provinces. Engaged community volunteers to mobilize community members to receive and hang mosquito nets in their homes. Benefitted 178,479 community members in Kwanza Sul and 221,142 in Huila. (\$=United States Agency for International Development)

## BENIN

DR. JOSETTE VIGNON MAKONG, COUNTRY DIRECTOR

**Accelerating the Reduction of Malaria Morbidity and Mortality:** Partnered with Medical Care Development International, Management Sciences for Health, Johns

Hopkins University and local NGOs to accelerate the reduction of mortality and morbidity due to malaria in Benin. Implemented BCC campaigns to promote IPT, LLIN uptake and early care seeking. Improved skills of government and private health providers on patient counseling and community participation through training and supervision. Provided technical support through the development of training curricula and a routine malaria information system. (\$=United States Agency for International Development)

### Community Malaria Care for Children Under 5:

Partnered with Catholic Relief Services to reduce the level of malaria-related morbidity and mortality in Mono and Couffo departments. Trained 12 community facilitators, 24 health agents and 1,995 members of CBOs. 273,698 children between 6 months and 5 years old were treated with ACT at the community level, and 6,657 children under 6 months were treated with ACT at health centers. 159,039 home visits were realized by CBOs. 1,040,385 mothers and guardians of children under 5 were sensitized in ways to prevent and manage fever and malaria cases. Signed contracts with four local radio stations to develop awareness programs on malaria prevention and treatment in local languages, and 191 radio shows on malaria were produced. 98% of the children under 5 referred to health centers by CBOs made visits. (\$=The Global Fund to Fight AIDS, Tuberculosis and Malaria)

### Realization of Water Pumps and Latrines in Batonga Schools:

Partnered with Aldipe, a local NGO, to facilitate access to drinking water and sanitation for pupils in four Batonga Schools. Constructed and delivered one block of three-stall latrines to each of the four schools. Constructed and delivered one bored water pump to CEG Dilly. (\$=African Well Fund)

**Scaling Up the Fight Against Malaria (Rolling Continuation Channel):** Reduced malaria-related morbidity and mortality nationally. Managed the National Malaria Control Program, five local NGOs and the agency in charge of purchasing essential drugs and medical products. Promoted universal coverage of LLINs. Improved case management of children under 5 and malaria prevention during pregnancy. Distributed 2,712,810 LLINs through a national campaign. Trained 1,739 women groups and 420 peer educators in 20 health zones on malaria prevention and treatment. Trained 40 agents of 20 health zones' drugs distribution points on stock management. Rehabilitated nine drug distribution points. Treated 139,321 children under 5 suffering from fever or malaria at the community level. Women groups referred 1,822 severe malaria cases to health centers. Treated 302,069 children under five suffering from fever or malaria in the health centers. Trained women group members sensitized 781,013 persons on malaria prevention and treatment. (\$=The Global Fund to Fight AIDS, Tuberculosis and Malaria)

## BRAZIL

CHRISTIAN ISELY, DIRECTOR OF STRATEGIC PARTNERSHIPS

**Africare-Baobá Fund Project:** Innovatively partnering with The Baobá Fund, a newly founded Brazilian organization dedicated to improving the life of Afro-Brazilians. With the recent opening of the Africare office in Brazil, undertaking a collaborative fundraising campaign for both organizations and exchanging

community development methodologies between Africa and Brazil for the benefit of the people of Africa. (\$=Kellogg Foundation)

## BURKINA FASO

### AHMED MOUSSA N'GAME, COUNTRY DIRECTOR

**Promoting Small Scale Potato Production:** Partnered with the National Institute of Environment and Agriculture Research and Polytechnic University of Bobo Dioulasso to combat food insecurity in five regions through the promotion of potato cultivation. Widened the range of available potato varieties by introducing new seeds. Conducted 419 production demonstrations. Trained leaders of CSOs, technicians, 61 extension agents and more than 1,000 producers on techniques to increase potato production capacity. Held tasting sessions and culinary demonstrations to promote potato consumption. (\$=United States Potato Board)

**Protect Your Life HIV & AIDS Prevention:** Curbed the spread of HIV & AIDS among members of the Burkina Faso Armed Forces and their families in Kaya, Bobo-Dioulasso and Ouagadougou military regions. Made medical supplies available to enable voluntary testing. 30 military health workers were trained in HTC. Trained 240 peer educators who conducted 1,595 HIV awareness sessions, reaching more than 50,000 men, women and young people. (\$=United States Department of Defense).

**Scaling Up Malaria Control Interventions:** Partnered with Plan Burkina to accelerate the malaria-related achievements in the country while focusing on children under 5, pregnant women, universal home coverage and treatment of malaria cases in the Hauts Bassins, Boucle du Mouhoun and Cascades regions. Covered 1,743 villages. Signed contracts with 36 CSOs and trained them to cover all of the villages in their zones. Ensured that 192% of the targeted number of households properly used LLINs. Met 229% of the targeted audience size through outreach with film screenings, theater forums and talks. (\$=The Global Fund to Fight AIDS, Tuberculosis and Malaria)

## CHAD

### AL-HASSANA OUTMAN, SENIOR COUNTRY DIRECTOR

**Batha-Ouaddai Food Security Initiative:** Partnered with Food for Peace to reduce community risk and vulnerability to food insecurity, improve community health, and strengthen livelihood systems and resilience in Ouaddai and Batha regions. Provided health assistance for the delivery of 2,501 newborns, including clean cutting of umbilical cords, drying, wrapping and immediate breastfeeding. Traditional birth attendants and qualified health agents visited all 2,501 newborns within three days after birth. Built 26 wells. Provided support for chlorination of 11,295,740 liters of drinking water and conducted 167 water hygiene awareness campaigns across 84 villages. Rehabilitated Facha Dam and built 8,897 linear meters of dykes and stone lines in Eastern Batha, recovering 786.75 hectares of additional land for off-season crops. Distributed 1,118,575 kilograms of soy-fortified bulgur to 136,275 beneficiaries to foster development through Food For Work, Food For Literacy and through direct distribution to mitigate the severe food crisis. (\$=United States Agency for International Development)

**Central African Republic Refugees Assistance Project:** Offered training in compost making, provided hand pulled carts for the transportation of compost and developed fertilizing crops to improve the fertility of 388 hectares of land in the Central African Republic refugee camps and surrounding villages in the Goré area of Southern Chad. Provided 100 pairs of oxen with yokes and plows, 370 metric tons of improved seeds and technical support to increase food production. (\$=United Nations High Commissioner for Refugees)

**Care and Assistance to Sudanese Refugees in Eastern Chad:** Improved the quality of life among the Sudanese refugees of Farchana and Gaga camps and ensured the protection and restoration of the surrounding environment. Provided 30 metric tons of rain-fed crop seeds, 93 kilograms of market gardening seeds and 825 kits of light agriculture tools to 2,700 refugee households, along with technical farming steps training and the provision of water for irrigation to increase food production. Cleaned and maintained 60 garbage pits and 4,003 latrines. Distributed 17 liters of potable water per person per day and conducted awareness campaigns reaching 47,645 refugees to ensure a healthy environment and reduce waterborne diseases. Developed and distributed 68,402 new seedlings for planting, conducted nine public awareness campaigns on the environment, watered and protected the seedlings planted in the past and ensured the population forbade access for grazing animals to 85 hectares of land. (\$=United Nations High Commissioner for Refugees)

**Doba Well Construction:** Improved access to potable water and sanitation for more than 500 women in Bebedja and Doba in Southern Chad. Constructed four wells equipped with hand operated pumps and one borehole with a water tower. Offered training in hygiene and sanitation basics. Provided hygiene and sanitation kits. (\$=African Well Fund)

**Initiative for the Economic Empowerment of Women Entrepreneurs:** Partnered with the Government of Chad to increase the level of skill, productivity, literacy and income of women in the oil producing region of Logone Oriental, Southern Chad. Supported the creation of two women groups' networks and the training of 27 women trainers in functional literacy to help increase the capacity of 58 women groups through networking and literacy. Secured and developed 94 hectares of arable land, supplied 108 women with fertilizers, improved seeds and light agricultural tools and offered them training in technical farming steps. Provided 60 goats to 33 women's groups to increase and diversify female agriculture production. Procured and installed two multifunctional agro-processing units for use by two women's groups' networks. Conducted a farmer-to-farmer exchange visit and specific training in agriculture products processing for 12 women to increase utilization of value adding technologies. Granted microcredit to 296 women in the total amount of \$28,645.50 for the development of income-generating activities and increased women's access to markets. (\$=ExxonMobil Foundation/The UPS Foundation)

**Internally Displaced Persons:** Supported the resettlement of IDPs in Assongha Region. Constructed 300 permanent shelters. Provided 30 kits of construction materials. Dug eight wells. Distributed 8,000 bed sheets, 1,916 mats, 500 packages of soap and 2,400 canvas sheets. (\$=United Nations High Commissioner for Refugees)

## GHANA

### MONA DAVIES, COUNTRY MANAGER

**Sustainable Food Security and Environmental Health Project:** Sustainably increased agricultural productivity and enabled farmers to improve their income by practicing farming as a business in Hohoe, Jasikan and Kadjebi districts in Volta Region. Promoted ISFM among the population. Directly reached 2,000 farmers through training meetings and plot demonstrations. Reached thousands more through media outreach in newspapers, television coverage and educational, call-in radio broadcasts. (\$=Alliance for a Green Revolution in Africa)

## LIBERIA

### ERNEST GAIE, COUNTRY DIRECTOR

**Agriculture Sector Rehab Project:** Partnered with the Government of Liberia to reduce post-conflict poverty and food insecurity, and to improve livelihoods and living conditions of rural communities in Grand Cape Mount County, Western Region. Provided tools, seeds and livestock to farming groups. Adopted an extension model with community facilitators to work with beneficiary households to increase food production. Distributed high yielding rice varieties to 2,520 vulnerable farmers. Trained and provided cash incentives to 107 community agriculture and literacy facilitators. Facilitated enrollment in adult literacy classes in 34 project communities. (\$=International Fund for Agricultural Development)

**Institutional Capacity Support Network for Women Living with HIV:** Promoted and protected the social and human rights of women. Provided leadership, conflict management and financial management training for LIWEN women. Facilitated participation of LIWEN women in the International Conference on AIDS and STIs in Addis Ababa, Ethiopia. (\$=United Nations Entity for Gender Equality and the Empowerment of Women [UN Women])

**Innovation, Research, Operations and Planned Evaluation for Mothers and Children:** Partnered with Liberia's Ministry of Health and Social Welfare and the University of Michigan to improve maternal, neonatal and child health outcomes in Bong County. Trained 111 TTMs to use mobile phones to collect and transmit data on pregnant women. Trained 18 TTMs to serve as management to maternal waiting homes. Constructed four maternal waiting homes. (\$=United States Agency for International Development)

**Maternal Waiting Home Construction:** Improved MNCH outcomes in Bong County. Constructed a maternal waiting home in Phebe. Supplied 1,100 Mama Kits containing items such as blankets and sanitary wipes to new mothers to keep their babies healthy. Procured sewing machines to provide alternative livelihood skills for TTMs aimed at increasing their disposable incomes. (\$=The Links Foundation/The Federal Republic of Germany)

# SUMMARY OF PROJECTS (CONTINUED)

**Salala Health:** Collaborated with community members, TTMs and the Bong County Health and Social Welfare Team to address one of the barriers to ensuring access for pregnant women to certified birth attendants and health facilities in Bong County. Constructed a maternal waiting home in Salala, Bong County. The waiting home provides temporary accommodation for pregnant women who are nearing labor but reside several miles from the health facilities. (\$=Developing Health)

## MALAWI

**HYGHTEN MUNGONI, COUNTRY DIRECTOR**

**Integrated (HIV Effect) Mitigation and Positive Action for Community Transformation:** Partnered with Catholic Relief Services to improve the quality of life for OVC and PLWHA in Mulanje District. Mobilized and built capacity of villages to register births, provide HTC, support PLWHA, pay OVC school fees, and identify and report cases of child abuse. Provided support services to 6,296 OVC. (\$=United States Agency for International Development)

**Improving Potable Water Access and Hygiene:** Trained 90 teachers and conducted 45 sensitization meetings in 15 communities about hygiene and sanitation practices. Trained 98 area mechanics on water-point protection. Constructed six double toilets and urinals. Distributed 848,440 sachets of water purifying powder for schools and communities. (\$=United States Agency for International Development/Procter & Gamble/H2O for Life/African Well Fund/Water and Sanitation Rotarian Action Group)

**Ntcheu Community-Led Microfinance:** Partnered with CARE International to improve the livelihoods of poor rural households by engaging VSLs in Ntcheu District. Formed and trained 890 VSLs with 19,014 members. Trained 96 community agents in VSL Association Methodology. Linked VSL groups to microfinance institutions. (\$=Bill & Melinda Gates Foundation)

**Wellness and Irrigation for Life Advancement:** Partnered with Catholic Relief Services to reduce disaster risk and improve nutrition practices in Mulanje District. Identified seven irrigation sites. Construction has been completed on seven weirs, and seven water user committees have been trained. Trained 700 community members, including 70 mother leaders, on hygiene and sanitation. Conducted CCFLS for 700 caregivers. 479 beneficiaries are participating by working on 24.5 hectares of a total 71 hectares of land identified to be developed. (\$=United States Agency for International Development)

**Wellness and Agriculture for Life Advancement:** Partnered with Food for Peace and Catholic Relief Services to improve food security in chronically food-insecure households in Mulanje District. Acted as technical lead for the Agriculture and Natural Resource Management component to NGO partners. Reached more than 20,000 households with training to improve MCHN and increased their access to health and nutrition outreach services. More than 20,000 households benefited from interventions to improve crop production practices. Facilitated access to financial services through VSLs for more than 14,000 households. Conducted assessments and trainings to enhance resiliency of 273 communities. (\$=United States Agency for International Development)

## MALI

**AHMED MOUSSA N'GAME, COUNTRY DIRECTOR**

**N'Golobougou Safe Water School Project:** Collaborated with the Pedagogical Animation Center of Koulikoro and the communal authorities of Sirakorola to improve access to drinking water and increase sanitation in the N'Golobougou Primary School compound in Koulikoro Region. Installed one borehole for safe drinking water. Built six toilets, three for girls and three for boys, for better access to sanitation facilities. 531 people in the village of N'Golobougou, including 80 pupils and the school administration board, now use these facilities. (\$=Swavesey Village College)

**Timbuktu Food Security Initiative:** Partnered with Food For Peace to reduce food insecurity in 57 villages in Goundam. Strengthened the capacity of communities to manage risks. Improved household health, nutrition and access to food. Trained 112 trainers that provided basic literacy training to 973 villagers in 40 villages. Provided technical and material support to 1,183 local rice farmers. Provided financial support for income-generating activities for 1,695 beneficiaries. Organized 671 educational talks on various topics for 4,000 participants. (\$=United States Agency for International Development)

## MOZAMBIQUE

**CHARLES ELLMAKER, COUNTRY DIRECTOR**

**Community Care Program:** Partnered with FHI to strengthen community-based response to the HIV & AIDS epidemic in Manica Province. Awarded sub-grants and provided training and oversight to local CSOs to empower them to deliver numerous HIV & AIDS support services. To date, local partners have trained 201 activists and equipped them with bicycles and medical kits, enabling them to provide HBC to 1,874 PLWHA and 1,630 OVC. (\$=United States Agency for International Development)

**Food Security through Agriculture and Nutrition:** Partnered with Save the Children to enhance food security at the household level in Nampula Province. Created 780 farmers associations comprising 18,477 beneficiaries. Trained agriculture promoters to teach productivity improving techniques, leadership and management skills and market-linkage strategies. Mobilized 92 farmers associations to engage in contract farming arrangements with private sector agribusinesses. Currently working with 19,324 beneficiaries. 88% of farmers have reported an increased income since project onset. (\$=United States Agency for International Development)

**Resettlement:** In partnership with Louis Berger Group, identified and ensured fair compensation for over 700 PAPs affected by a storm-water drainage rehabilitation project in Quelimane City, Zambezia Province intended to eliminate pools of stagnant water and the resulting health issues. Formed a resettlement committee to allow all stakeholders to provide input throughout the process. (\$=Millennium Challenge Corporation)

**Resettlement:** In partnership with Louis Berger Group, identified and ensured fair compensation for over 250 PAPs affected by a storm-water drainage rehabilitation project in Nampula City, Nampula Province intended to eliminate pools of stagnant water and the resulting health issues. Formed a resettlement committee to

allow all stakeholders to provide input throughout the process. (\$=Millennium Challenge Corporation)

**Resettlement:** In partnership with SMEC Consulting, identified and ensured fair compensation for over 1,000 PAPs affected by a road construction project in two districts in Nampula Province intended to create a key transportation link between the northern and central parts of the country. Formed a resettlement committee to allow all stakeholders to provide input throughout the process. (\$=Millennium Challenge Corporation)

## NIGER

**JACQUELINE JOHNSON, COUNTRY DIRECTOR**

**Agadez Urban Cash Transfer:** Partnered with Orange to reduce vulnerability in Agadez, the city in Niger with the highest proportion of households in severe food insecurity after the 2011 drought. Conducted the targeting, registration, mobilization, sensitization and monitoring of a cash transfer program to 3,140 of the most vulnerable households, an estimated 21,980 beneficiaries, during the five months of the lean season. (\$=United Nations World Food Programme)

**Agadez, Tillaberi and Tahoua Food Security Initiative:** Partnered with Food for Peace to mitigate chronic food insecurity in 132 villages in Agadez, Tillaberi and Tahoua regions. Increased food and livestock production. Built community capacity. Improved MCHN. Increased access to credit. The 132 beneficiary communities are now sustainably managing program activities and independently taking measures to avoid and cope with disasters. (\$=United States Agency for International Development)

**Blanket Feeding:** Made food available to maintain nutrition requirements in four communes of Tahoua Region, including some Malian refugee sites, during an acute lean season after the crop and pasture failure caused by the 2011 drought. Identified 15,000 children under 2 and 4,000 lactating mothers to target. Began distribution of a total of 500 metric tons over four monthly rations. (\$=United Nations World Food Programme)

**Food for Work:** Responded to the Government of Niger's Early Warning System's alert in October 2011. Provided immediate assistance to 1,687 of the most vulnerable households in Tchintabaraden Department. Over five months, more than 11,000 beneficiaries received food in exchange for work digging and seeding semi-circular bunds, which recuperated over 1,000 hectares of degraded land. (\$=United Nations World Food Programme)

**Off Season Gardening:** Supported 24 total villages in Agadez, Filingué and Niamey in the context of food insecurity resulting from the 2011-2012 agro-pastoral crisis. Distributed more than 18.6 tons of vegetable seeds and fertilizers to 791 beneficiaries. Supported Government of Niger agricultural extension staff in the training of pilot producers on gardening techniques and nutritional education through a behavior change framework. (\$=Food and Agriculture Organization of the United Nations)

**Non-Food Items Distribution for Malian Refugees:** Executed the initial NFI distribution in four refugee settlements in the Commune of Tillia, North Tahoua, for the benefit of people fleeing the socio-political crisis in



Mali in February and March of 2012. Helped address the immediate, basic needs for shelter of 5,657 beneficiaries until longer term measures could be put in place. (\$=United Nations High Commissioner for Refugees)

**Targeted Direct Food Distributions:** Acted to reduce food insecurity in the aftermath of the crop and pasture failure from the 2011 drought in Abala and Tchintabarden departments. Identified 9,955 of the most vulnerable households in more than 300 villages in four communes, totaling more than 69,000 beneficiaries. Organized and ensured the safe and timely distribution of nearly 1,296 metric tons of food each month through the lean season. (\$=United Nations World Food Programme)

## NIGERIA ● ●

### ORODE DOHERTY, COUNTRY DIRECTOR

**CUBS for OVC Project (AIDSTAR):** Partnered with Management Sciences for Health to improve the lives of OVC in Rivers, Delta, Bayelsa and Akwa Ibom States. Coordinated technical capacity building for 16 community organizations to deliver health, educational, legal, nutritional, psychosocial and other services to 15,519 enrolled OVC. Utilizing Africare's Enhanced Gender Focused strategy for each service component, CUBS addressed the needs of adolescent girls and female heads of households, including step down literacy trainings to 1,812 female caregivers focusing on family planning, maternal health, nutrition, and HIV & AIDS prevention. (\$=United States Agency for International Development)

#### Malaria Prevention in Mobil Producing Nigeria

**Supplier Communities:** Worked to sustain malaria prevalence reduction in Akwa Ibom and Rivers states in Niger Delta. Supported house-to-house follow-up campaigns on bed-net use. Strengthened supply chain management of ACTs to treat children under 5 and malaria-in-pregnancy drugs. 1,116 children under 5 were treated for malaria in the reporting period. Strengthened prevention programs at household and community levels. (\$=ExxonMobil Foundation)

#### Promoting Initiative for Malaria Education II:

Partnered with Society for Family Health to build the capacity of 660 patent medicine vendors to ensure prompt, effective and sustained responses to malaria in Rivers, Bayelsa, Delta, Cross River, Edo and Akwa Ibom states in Niger Delta. Completed PRIME II Phase 1 across all six states. Distributed 297,859 doses of ACT drug treatment through client facilities. Distributed 330,953 RDT kits and provided support to personnel on their proper use in confirming malaria before treatment. 100,299 children under 5 were treated for malaria in the reporting period. (\$=The Global Fund to Fight AIDS, Tuberculosis and Malaria)

## RWANDA ● ● ●

### SEKAI CHIKOWERO, COUNTRY DIRECTOR

**Ibyiringiro Project:** Partnered with Catholic Relief Services to provide food and nutritional services for PLWHA and their families in 11 sectors of Nyamagabe District, Southern Province. Reached 1,903 households in total. 7,200 beneficiaries received prevention, care and support services. 1,500 received health insurance support. 4,353 OVC received different social support services. 32,000 community members

participated in HIV & AIDS prevention and BCC interventions through community mobile cinema. 2,567 beneficiaries received food and nutrition services. 69 cooperatives were formed and supported in starting income-generating activities. 1,277 women are now involved in agricultural savings and loans schemes that have raised \$50,000 in local investment capital for microenterprise development. (\$=United States Agency for International Development/President's Emergency Plan for AIDS Relief)

## SENEGAL ● ● ● ●

### GWEN YOUNG, COUNTRY DIRECTOR

**Africare Programme Alimentaire Mondial:** Responded to the Government of Senegal's appeal after poor 2011 rains caused a food crisis by supporting communities in Saint Louis, Sédhiou, Tambacounda and Ziguinchor regions. To date, provided food assistance through cereals, vegetables, oil and iodized salt to 10 rural communities, a total of 60,573 beneficiaries; and facilitated the first two months of a planned four months of cash voucher distribution to 18,738 members of vulnerable households. Provided food assistance to 22,903 malnourished children under 5 and 6,029 pregnant or breastfeeding women. (\$=United Nations World Food Programme)

**Community Health Project:** Partnered with ChildFund and a consortium of NGOs to improve family health in the regions of Ziguinchor, Sedhiou, Tambacounda, Kedougou, Kaffrine and Saint Louis. Enrolled 483 health huts and 281 sites for project activities. Partnered with 715 CBOs and health management committees throughout the six regions. Trained 682 CHWs and 689 community health agents and traditional birth attendants. Treated more than 12,000 children suffering from malaria, diarrhea or ARIs. Monitored the growth of 48,326 children. Distributed 55,777 LLINs. Targeted more than 360,000 people with awareness activities. (\$=United States Agency for International Development)

#### Plan for Accelerated Action Against Tuberculosis

**Round 10:** Partnered with PLAN International to reduce morbidity and mortality due to TB. Will contract CBOs to undertake TB prevention activities, oversee referral of TB cases and assist in the detection of new smear positive TB among suspected cases. Will also undertake training and IEC/BCC activities to empower people with TB and communities to combat the disease. Selection of CBOs is underway. (\$=The Global Fund to Fight AIDS, Tuberculosis and Malaria)

#### Program to Diversify Agriculture in Kaolack, Kaffrine, Kedougou and Tambacounda:

Strengthened household resiliency to food shortages and sustainably increased household income in the four regions of Kaolack, Kaffrine, Kedougou and Tambacounda, covering 165 villages. Increased crop productivity and diversification through the use of improved inputs and technical assistance. Provided training and capacity building to producer organizations and CBOs. Promoted agribusiness development by improving market linkages and processing capacity through the establishment of a credit guarantee fund at two financial institutions and the provision of processing equipment. The project also: monetized 16,500 tons of soybean meal; installed 28,012 meters of fencing around vegetable plots; cleaned seven wells; constructed 87 water retention tanks; provided 450,480 kilograms

of seeds, 74,850 kilograms of mineral fertilizers and 226,000 kilograms of biological fertilizers. Installed 16 demonstration plots totaling 6.65 hectares. Distributed materials such as wheelbarrows, shovels and ropes to farmers, and handed out approximately 200 loans for community-based microprojects. Farmer revenues totaled more than \$81,000 after two off-season campaigns. (\$=United States Department of Agriculture)

#### Program to Reinforce Nutrition Activities in

**Koumpentoum:** Partnered with the National Implementing Office of the Government Commission on Malnutrition to provide sustainable support for the nutritional status of more than 12,000 children under 5, and pregnant and nursing women in the Koumpentoum Health District for a total population of 106,240 inhabitants. Held 935 group discussions to raise malnutrition awareness. Conducted 5,190 interpersonal communications with individual project beneficiaries. Set up five community gardens and worked with the communities to produce 1,627 tons of enriched flour for moderately malnourished children. (\$=The World Bank/Cellule de Lutte Contre la Malnutrition)

## SIERRA LEONE ● ● ●

### ERNEST GAIE, COUNTRY DIRECTOR

**HIV Round 9:** Took action to reduce the transmission of HIV & AIDS and other STIs in Kailahun and Kenema districts. Reach 4,624 in-school youths with HIV & AIDS sensitization messages. Distributed 16,260 male condoms during mass sensitization sessions. Conducted 16 trainings for both in-school youths and HBC. Provided nutritional support for 255 PLWHA and 113 OVC. Participated at the partnership forum meeting organized by National AIDS Secretariat in Kenema District. Conducted sensitization sessions on children's rights protection and advocacy for 100 junior school children. Trained social workers on how to care for OVC. Organized 10 community sensitizations in Kenema District on HIV & AIDS awareness through voluntary counseling and testing of 419 participants. (\$=The Global Fund to Fight AIDS, Tuberculosis and Malaria)

#### Training and Technical Support to Community Health

**Workers:** Collaborated with the District Health Management Team, local government and local community leaders to reduce child and maternal morbidity and mortality in Bonthe District. Formed 100 community health committees. Conducted four chiefdom level trainings for 200 CHWs and 100 community health committee members on topics such as illness prevention methods, basic child health care management, the importance of vitamin A supplements, and the importance of completing vaccination schemes for children and pregnant women. (\$=United Nations Children's Fund)

**World Food Programme Assistance:** Provided food assistance and capacity building to bolster food security. Conducted four capacity building programs with training in calculating food rations and providing food to pupils and vulnerable groups. Supported a total of 84,108 beneficiaries through a year of monthly food distributions to school feeding programs, PLWHA support groups, therapeutic feeding centers and peripheral health units. (\$=United Nations World Food Programme)

# SUMMARY OF PROJECTS (CONTINUED)

## SOUTH AFRICA

### DR. GREGORY JAGWER, CHIEF OF PARTY

**Injongo Yethu:** Supported the national response in the scale up of delivery and use of high quality, comprehensive HIV & AIDS services among the rural poor in Chris Hani, Amathole and Cacadu districts of the Eastern Cape Province of South Africa. Provided technical support and assistance on care, treatment and support services to PLWHA, their families and community. Expanded support in providing care and treatment from 79 health facilities to 170. Increased support from 12 to 38 CBOs in providing home and community-based HIV & AIDS care and support services. 25,729 patients were initiated on HAART, including 1,675 children. 12,065 pregnant women were offered PMTCT services, of which 10,207 had their first HIV test. 7,702 patients were provided with TB/HIV integration interventions. Supported HTC for 103,435 community members. At the home and community levels, 35,290 PLWHA and 24,006 OVC were provided with care and support services. (\$=Centers for Disease Control and Prevention/The Coca-Cola Africa Foundation)

## TANZANIA

### SEKAI CHIKOWERO, SENIOR COUNTRY DIRECTOR

**Cash for Work:** Partnered with the World Wildlife Fund to provide opportunities to rural households to generate income for improved livelihoods. Deployed 115 casual labor workers to construct the Ipole Wildlife Management Area infrastructure, including construction of Ikanjagala and Utimule Village Game Scouts Posts, Ipole Natural Resources Facility Center, and Utimule Honey Collection Center. Provided water to Ipole Community. Demarcated boundary of Ipole Wildlife Management Area. Provided vocational skills capacity-building. Beneficiaries earned \$22,702. (\$=United States Agency for International Development)

**Energy Resettlement Project:** Partnered with the Government of Tanzania through the Millennium Challenge Account-Tanzania, Tanzania Electric Supply Company, Zanzibar Electricity Corporation and ESB International to support PAPs resettled due to rehabilitation and extension of Transmission and Distribution lines in 153 sub-projects covering 1,351 kilometers in Morogoro, Tanga, Iringa, Mbeya, Dodoma and Mwanza regions, including the Sub-Marine Cable Project in Tanzania Mainland and Zanzibar. Facilitated identification of 17,000 PAPs with 20,034 compensable assets and 10,357 non-compensable assets. Facilitated cash compensation for 13,909 PAPs. (\$=Millennium Challenge Corporation)

**KAYA Community Care Initiative Project:** Partnered with the Evangelical Lutheran Church of Tanzania to scale up HBC services and support in 14 districts of Mara, Manyara and Kagera Regions. Enrolled 8,722 PLWHA in HBC services and support. Provided 239 household members with access to microfinance credit services and livelihood support. (\$=Centers for Disease Control and Prevention)

**Lake Zone Health & Economic Development Initiative:** Collaborated with Tanzania's Chamber of Minerals and Energy to increase community health, and HIV prevention, care and treatment referral services to artisanal and small-scale miners and their families

surrounding the North Mara Gold Mine in Tarime District. Conducted health facility needs assessments in six facilities and introduced the project to key stakeholders through community meetings in seven villages. (\$=The United States Agency for International Development/African Barrick Gold)

**Maternal Newborn Child Health "Wazazi na Mwana" Project:** Partnered with Plan International to improve MNCH by improving access to high quality and reliable MNCH facilities and services and enhancing the capacity for communities to manage childhood illnesses in the Sumbawanga, Nkasi and Kalambo districts. A total of 196 youth peer educators/male champions were trained on MNCH issues. Sensitized 1,108 ward development committee and facility health board members and 1,108 ward leaders on their roles and responsibilities for MNCH, women's leadership, male involvement and gender issues. (\$=Canadian International Development Agency)

**Mwanzo Bora Nutrition Program:** Collaborated with the Government of Tanzania, Tanzania Food and Nutrition Centre, COUNSENUTH, The Manoff Group and Deloitte to improve the nutritional status of children and pregnant and lactating women by delivering quality nutrition education and communication, strengthening community-based nutrition services and providing social behavior-changing education. The program trained 669 individuals including: members of district nutrition multi-sectoral teams, District Health Workers, Community Leaders and CHWs, and provided services to 96,557 children, who received immunization and growth monitoring at health facilities. (\$=United States Agency for International Development/Feed the Future/Global Health Initiative)

**PamojaTuwalee Orphans and Vulnerable Children Program:** Improved the wellbeing of 40,422 MVC and their caregivers by increasing their access to high quality, community level comprehensive health and social services, and through household economic strengthening activities. Formed 650 Savings and Internal Lending Community groups, generating \$174,810 in cash savings, in the Dodoma, Iringa, Njombe and Singida Regions. (\$=U.S. President's Emergency Plan for AIDS Relief/United States Agency for International Development)

**TUNAJALI Home-Based Care Project:** Partnered with Deloitte and Family Health International to increase the accessibility of comprehensive palliative care and orphans support services to 14,353 PLWHA and 34,813 OVC in the Coast Region and Zanzibar. 10,854 OVC were provided with education support. 12,318 OVC received health services. Engaged 643 volunteers to sensitize community members to establish community OVC funds, where the community and other stakeholders contributed \$4,375 through MVC Committees. Established 135 Savings and Internal Lending Community Groups. The Coast region had \$30,400 in savings and Zanzibar had \$31,800 in savings. (\$=United States Agency for International Development)

**Universal HIV & AIDS Counseling and Testing:** Collaborated with Jhpiego to increase access to and use of HIV & AIDS counseling and testing services among 366,039 clients at health facilities and in the community including the most at-risk populations in Dodoma, Iringa, Njombe, Tabora, Singida, Kilimanjaro, Tanga, Mtwara and Manyara regions. 23,031 clients

were HIV positive and were referred to care, treatment and other support services. (\$=United States Agency for International Development)

**Water, Sanitation and Hygiene Project:** Collaborated with local government authorities in Dodoma Municipality, Bahi and Chamwino districts to promote positive change toward proper hygiene and sanitation practices benefitting 7,640 students, their families and communities by improving water access, hygiene infrastructure, and hygiene behavioral training in 15 primary schools. (\$=Procter & Gamble/H2O for Life/African Well Fund/Water and Sanitation Rotarian Action Group)

## UGANDA

### CHRISTOPHER KAYONDO, ADMINISTRATIVE OFFICER

**Kumi Bukedea Road Work:** Partnered with ACIDI/VOCA to rehabilitate 41 kilometers of road in Bukedea and Kumi districts in Uganda to improve year-round road access and outlets to commerce, production and marketing for targeted communities. (\$=United States Agency for International Development)

**Multi-Year Assistance Program:** Collaborated with Food for Peace and ACIDI/VOCA to strengthen food security by improving production, technical assistance and nutrition among 30,000 farmers in the Amuria, Kaberamaido, Soroti and Serere districts. (\$=United States Agency for International Development)

**National Hand-Washing Campaign:** Worked in collaboration with the Government of Uganda and the Swedish International Development Cooperation Agency to train 200,000 community members in hand washing with soap and other hygiene messaging to reach mothers in 50 districts. (\$=United Nations Children's Fund/The World Bank)

**Purchase for Progress Project:** Synergistically complemented MYAP to increase production per unit area of land holding and increase income among smallholder farmers across Amuria, Kaberamaido, Soroti and Serere districts. Mobilized and formed 120 farmer groups. Commenced construction on six bulking stores. Trained 779 farmers in post-harvest handling, and trained 468 farmers in farming as a business. (\$=United Nations World Food Programme)

**Technical Support to Orphans:** Collaborated with Uganda's Ministry of Gender, Labour and Social Development to provide and monitor quality of care to OVC and their households. Improved advocacy and resource mobilization capacity among local governments and CSOs that support technical services to OVC in nine local districts of Western Uganda. (\$=United States Agency for International Development)

## ZAMBIA

### PAUL CHIMEDZA, COUNTRY DIRECTOR

**Community-Based Financial Institutions:** Partnered with the Government of the Republic of Zambia to improve access to sustainable financial services and to create 300 community based financial institutions to manage savings and lending activities in Chadiza, Chipata and Lundazi districts. More than 14,500 smallholder farmers and entrepreneurs mobilized savings worth \$62,000. A total of more than \$262,000

in loans were disbursed among them with about 68% of the disbursed amount benefitting 11,000 women. (\$=International Fund for Agricultural Development)

**Foundations to Resilience: Agriculture, Water Management and Crop Diversification:** Increased the ability of 1,800 smallholder farmers to withstand shocks and maintain food security through the diversification of agricultural activities and crops, water management activities and holistic farming practices in the Choma and Kalomo districts of the southern province. (\$=United States Agency for International Development/Office of U.S. Foreign Disaster Assistance)

**Integrated Maternal Neonatal Child Health:** Partnered with New Zealand Aid to improve MNCH by supporting community initiatives to reduce mortality rates, promote family planning, increase access to health services and reduce the incidence of obstetric fistula in Kasama, Mpika, Lundazi and Samfya in Northern, Eastern and Luapula provinces. (\$=New Zealand Aid)

**Market Improvement & Innovation Facility:** Partnered with the Agriculture Development Support Project and the Zambian Ministry of Agriculture and Cooperatives to provide matching grant financial support to enhance commercialization in support of 20 agribusinesses implementing 30 innovative technologies that reached 33,690 smallholder beneficiaries in 21 districts. Matching grants worth \$2,232,973 were committed for projects to improve productivity, quality, innovation and efficiency for smallholder farmers and to provide working grants to increase farmers' access to markets, knowledge-based services and capital investments for competitive advantage. (\$=The World Bank)

**Reproductive Health Services for the Integrated Maternal and Child Health Project:** Worked in collaboration with the Ministry of Learning and World Learning to increase the knowledge of and interest in family planning services in the Lundazi, Kasama, Mpika and Samfya districts. Distributed more than 10,000 family planning commodities. Trained 652 community leaders and 18 health centers to increase the community access to family planning services and to improve the social and policy environment for family planning behaviors. (\$=United States Agency for International Development)

**Sustainability Through Economic Strengthening, Prevention and Support for Orphans and Vulnerable Children:** Partnered with World Vision to increase awareness of HIV & AIDS and to ensure that individuals and households affected by and vulnerable to HIV & AIDS have access to holistic, high-quality HIV prevention, care and support in 22 districts of Zambia. By June 2012, STEPS OVC registered a total of 11,745 OVC in the program. 9,202 were entered in the COPIS database, allowing more efficient tracking of services. 5,238 BCS clients were registered, and 4,218 were entered in COPIS. 2,212 care-givers were registered, and 1,878 were entered in COPIS. 5,426 clients were served with counseling and testing services. 40,435 clients were reached with HIV & AIDS prevention education services. 2,044 individuals were served with economic strengthening services. Africare sub-granted 38 organizations with a total of more than \$663,000. (\$=United States Agency for International Development)

## ZIMBABWE

PAUL CHIMEDZA, COUNTRY DIRECTOR

**Buhera Save Basin Wash for Life Project:** Rehabilitated boreholes and fitted clinics with water holding tanks. Provided 10 schools with eight squat hole toilets each. Provided each of five clinics with six squat hole toilets and a hand washing facility. These improvements will benefit 2,500 children and 10,000 community members. (\$=United Nations Children's Fund)

**Community-Based Support to Vulnerable Urban Population:** Partnered with Mercy Corps to build the capacity of community structures in Chitungwiza Municipality on disaster risk reduction and management. Set up an urban disaster risk reduction committee of local stakeholders. The committee has been coordinating response to disease outbreaks as well as taking corrective action on areas of potential disasters. (\$=United States Agency for International Development/Office of U.S. Foreign Disaster Assistance)

**Integrated Recovery Action Phase II:** Partnered with the Office of U.S. Foreign Disaster Assistance and Help Germany to increase food security for vulnerable smallholder farmers in Gokwe South, Kwekwe and Chegutu districts. Ensured that 7,500 households in the three districts have access to agricultural inputs, and trained 2,500 farmers in conservation farming to increase crop yields. (\$=United States Agency for International Development)

**Mashonaland Livelihoods Restoration Project:** Partnered with Practical Action and Zambuko in restoring livelihoods in Mashonaland Central Province. Increased agricultural production and employment opportunities to resuscitate the livelihoods of 5,500 households from the effects of drought in 20 wards of Bindura and Guruve districts, and trained 6,023 people in agro-processing. (\$=United States Agency for International Development)

**Nutrition on Wheels Phase 12:** Worked in collaboration with the Government of Spain and the Department for International Development to provide nutrition rehabilitation to 15,000 PLWHA and to distribute monthly food packs to 50,000 patients on ARV therapy, patients on TB treatment, and mother and child health patients at health centers in Chipinge, Buhera, Kwekwe and Zvishavane districts. (\$=United Nations World Food Programme)

**Protracted Relief Program Livelihoods Improvement Project:** Partnered with the European Commission to improve access for 3,200 households in Zvishavane and Mwenezi districts in the Midlands to appropriate agricultural inputs, cash vouchers to meet immediate needs, voluntary savings for longer-term sustenance and income-generating projects that will improve innovation techniques for farmers. (\$=GRM International)

**Small Livestock Improvement Project:** Partnered with the Swedish Cooperative to contribute to sustainable household food security and improved livelihoods of vulnerable communal households through improved small livestock production and formal marketing in eight wards of Mwenezi District in Masvingo Province. To date, 1,827 beneficiaries have received training on animal husbandry, animal health and marketing, and 173 farmers were trained in business development. (\$=International Fund for Agricultural Development)

**Smallholder Agricultural Support Project:** Strengthened community participation, improved extension services in food security and supported 1,200 smallholder farmers by training them in soil and water conservation structures, and providing them with provisions and community based multiplications sites that provide appropriate and adequate agricultural services in the Zvishavane District of the Midlands province. (\$=International Fund for Agricultural Development)

**Social Protection and Livelihoods Project:** Partnered with GRM to provide social protection to 600 households who receive cash transfers and to train 609 beneficiaries and 20 community based trainers in the voluntary internal savings and lending interventions for income-generating projects for self-reliance. (\$=European Commission)

**Support to Civil Society Organizations on HIV III:** Facilitated three faith-based networks in providing activities that focused on HIV & AIDS prevention, care and support, microenterprise, and policy development for church networks to link up HIV & AIDS education with the theological teachings to reach more than 55,000 beneficiaries in the cities of Mutare, Harare and Bulawayo. (\$=Centers for Disease Control and Prevention)

# A NEW AFRICARE FOR A NEW AFRICA

## Africare's 2011 Bishop John T. Walker Memorial Dinner

**"Africa is the center of the world today. The great work of Africare on-the-ground with communities is what is needed most to help the continent move forward."**

-Roger Agnelli  
Former CEO, Vale

**THE TWENTY-SECOND ANNUAL** Africare Bishop John T. Walker Memorial Dinner, the nation's largest annual fundraising gala for Africa, was held at the Marriott Wardman Park Hotel. More than 1,500 loyal Africare supporters and friends from the corporate, government and private sectors attended the event.

The 2011 dinner honored leaders who made a significant and sustainable difference to improve the lives of people in Africa. The theme for the evening was Bridging the Gap Between Africa and Brazil. Attendees celebrated Brazil's renewed interest and investment in the new Africa, a continent that is developing rapidly.

Former Brazilian President Luiz Inácio Lula da Silva received the prestigious Africare Leadership Award for his dedication to Africa throughout his presidency.

Brazilian Ambassador to the United States, H.E. Mauro Vieira accepted the award on behalf of the former President, who could not attend due to illness.

Lula, as the former President is affectionately known, supported trade and investment relationships between Brazil and Africa. He traveled to the continent nine times during his



presidency—reflecting his firm belief that Brazil would not be where it is today without its African roots.

The Brazilian-based mining company Vale received Africare's Corporate Award for its efforts to enhance the health, nourishment, empowerment and employment of African people across the continent. In 2010, Vale, the world's largest producer of iron-ore, announced plans to invest \$15-20 billion in Africa over the next five years.

Former U.S. Ambassador to the United Nations Donald McHenry received the 2011 Distinguished Humanitarian Service Award for his dedicated service to Africa. Ambassador McHenry serves as a Chairman Emeritus of Africare.

The gala, which was first held in 1990, honors the memory of Bishop John T. Walker, Africare's Board Chairman for 15 years and the first African-American Bishop of the Episcopal Diocese of Washington, D.C. Bishop Walker was known worldwide as an exemplar of peace, justice and interracial harmony.

### A DECADE-LONG PARTNERSHIP

In 2002, MTV aired a special called “Diary of Bono and Chris Tucker: Aiding Africa,” showcasing a trip the singer and the actor had taken to witness the humanitarian situation on the continent. The special energized a collection of U2 fans who were especially inspired by a segment showing how access to water changed lives in a Ugandan village. They took to an online discussion board and soon formed a group determined to raise money to build a well in Africa. This grassroots origin story now spans 15 African countries.

After researching prospective partners, the newly formed African Well Fund phoned Africare to donate specifically to a well project. Africare built the first African Well Fund well in Uganda in 2003 and has been African Well Fund’s exclusive implementing partner ever since. Over the past decade, the African Well Fund has raised more than \$1 million, which Africare has put toward more than 300 water and sanitation projects benefiting 335,000 Africans. In the 2012 fiscal year alone the African Well Fund supported schools, women’s groups and communities through projects in Benin, Chad, Malawi and Tanzania.

The African Well Fund has no paid staff and is funded almost entirely by individual donations, yet their efforts have improved hundreds of thousands of lives. They embody the impact that globally conscious citizens can make in the lives of others, no matter how distant, and Africare is proud of this ongoing partnership.

“We decided to work with Africare because it was well established and highly reputable. They also have their own offices in many African countries and can provide us feedback on wells and water projects built from our donations.”

-Diane Yoder,  
Board Vice Chairman,  
African Well Fund

### The Coca-Cola Company

#### FIGHTING TO ERADICATE HIV & AIDS

Coca-Cola possesses a network of philanthropic foundations with established presences on every continent except Antarctica. Established in 1984, The Coca-Cola Foundation, the company’s primary charitable arm, focuses on overarching priority areas, but its multitude of offices enables meaningful responses to local needs around the world. For example, the Coca-Cola Africa Foundation began operating in 2001 in response to the HIV pandemic. Its mission has since branched out to include projects in clean water, education, entrepreneurship, humanitarian assistance and other health initiatives, but HIV & AIDS education and prevention programs remain a major focus.

It is with the aim to eliminate the disease that Coca-Cola has supported Africare’s Injongo Yethu Project in South Africa since the fall of 2011. The project is strengthening local health systems, continually expanding its reach and achieving some remarkable successes, notably in the prevention of mother-to-child HIV transmission.

Coca-Cola demonstrates its commitment to assisting the people it touches world-wide. Coca-Cola’s global reach, local focus and support for groundbreaking approaches hold tremendous potential for Africare/ Coca-Cola partnerships to continue improving the lives of Africans.

“It was natural that we partnered with Africare, as they are a specialist organization in [HIV & AIDS].”

-Sammy Mohlaoli,  
Senior Communications Manager,  
Coca-Cola South Africa

### Centers for Disease Control and Prevention

#### AN INTERDEPENDENT WORLD

CDC is a federal agency dedicated to protecting America’s public health, but in addition to its national mission, it recognizes that the well-being of everyone around the world is interdependent. This understanding has compelled the agency to support health initiatives around the globe, including numerous Africare projects.

CDC provided Africare with well over \$30 million in project funding in the past 10 years and financed projects in South Africa, Tanzania and Zimbabwe in the 2012 fiscal year. These Southern African projects focused on HIV & AIDS, and program activities included a spectrum of interventions ranging from prevention, education, counseling and testing, to health facility strengthening and community and home-based support for orphans and vulnerable children and people living with HIV and AIDS.

CDC takes seriously its core values of accountability to stakeholders, respect for people everywhere and integrity in all actions. Africare is grateful for its many years of partnership.



## OUR DONORS

**AFRICARE IS PROUD TO GIVE** special recognition to our donors of \$250 and over during Fiscal Year 2012 (July 1, 2011-June 30, 2012). We recognize that there are options for your philanthropy, and we are grateful that you have chosen Africare. The Africare family, and those we have the privilege to serve, thank you. You are the lifeblood of our organization.

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\* Primary project funders are credited with the project in the "Summary of Projects" beginning on page 28.



Photo: Alexandra Seegers



# SENIOR LEADERSHIP



**Dr. Darius Mans** **PRESIDENT**

Dr. Darius Mans is the president of Africare where he is responsible for the leadership and growth of our multicultural organization. Dr. Mans came to Africare in 2010 with over 25 years of development experience in the World Bank. Prior to joining Africare, he served as acting chief executive officer of Millennium Challenge Corporation (MCC).

Dr. Mans also served as the organization's vice president of implementation and oversaw the strategic and operational approaches of MCC's entire compact implementation portfolio of over \$6.3 billion in 18 countries. Dr. Mans also served as the managing director for Africa. In that capacity, he was responsible for increasing commitments to Africa by \$1.6 billion.



**E. Diane White** **CHIEF OPERATING OFFICER**

E. Diane White is the chief operating officer of Africare where she supports and advises the CEO in decision-making, oversees daily operations, provides overall leadership and management of field operations, and establishes operational processes and improvements for the organization.

Ms. White has been working in the field of international development, in Sub-Saharan Africa, Asia and South America, for more than 25 years. She began her career as a Young Professional at the World Bank where she later led specialist teams in the design and appraisal of industry and agricultural projects in several Southern and Eastern African countries.



**Ukeme Falade** **CHIEF FINANCIAL OFFICER**

Ukeme Falade is Africare's chief financial officer. She oversees the financial activities, management and budgeting of the organization.

Ms. Falade has more than 20 years of experience working with information systems, enterprise resource planning system implementations and non-profit financial management, as well as leading organizations through start-up, turnaround and growth phases.



**Kendra Davenport** **CHIEF DEVELOPMENT AND COMMUNICATIONS OFFICER**

Kendra Davenport is Africare's chief development and communications officer. In her role, Mrs. Davenport spearheads a comprehensive development program to ensure that Africare continues to grow through careful cultivation and diversification of individual, corporate and foundation support, and the development of new partnerships. Mrs. Davenport is also responsible for the management and strategic direction of Africare's online and print publications, and media and public relations.

She brings more than 24 years of experience in strategic planning, fundraising management and non-profit marketing to the position. Before joining Africare, Mrs. Davenport was the director of corporate and foundation relations at Project HOPE, where she was instrumental in securing major grants from national and international corporations and foundations, created and implemented several innovative revenue generating models, and grew HOPE's major fundraising by more than 30 percent.



**Eric Lundgren** DIRECTOR OF BUSINESS DEVELOPMENT AND INTERNATIONAL PROGRAMS

Eric Lundgren is the director of business development and international programs at Africare where he manages a portfolio of international initiatives and works closely with our African country offices. Prior to joining the D.C. headquarters team, Mr. Lundgren was the Africare Country Director in Mozambique from July 2010 until December 2012. He has over 15 years of experience managing development projects and organizations, with experience in a broad range of sectors and geographic areas. During his time as Country Director in Mozambique, he led an expansion in programming that increased annual revenue from \$1.3M per year to \$3.2M per year and increased the total value under contract from \$3.1M to \$10.4M. Significantly, he led Africare's engagement with the private sector, securing funding from non-traditional donors to dramatically diversify the Africare/Mozambique portfolio. At the same time, he led a successful upgrade of administrative and financial systems.



**Dianne J. Forte** DIRECTOR OF AGRICULTURE, FOOD SECURITY, ENTERPRISE AND GENDER

Dianne J. Forte is the director of agriculture, food security, enterprise and gender at Africare.

Ms. Forte has over 30 years of management experience, 24 of which have been in international development, working to eliminate hunger and poverty and toward strengthening civil-society in conflict zones. Ms. Forte has also spent a significant part of her career advancing relevant dialogue, diplomacy and development. Before joining Africare, she worked as the managing director for Heifer International in their Washington, D.C. office and as the Africa regional director at American Friends Service Committee.



**Dr. Kwasi Ampofo** SENIOR ADVISOR TO THE OFFICE OF FOOD SECURITY, ENTERPRISE AND GENDER

Dr. Kwasi Ampofo is the senior advisor to the office of food security, enterprise and gender at Africare. He is responsible for managing strategic partnerships, strengthening technical capabilities, and developing the organization's strategy for agriculture and food security programs.

Dr. Ampofo has over 25 years of experience in agriculture development. Prior to his role as chief agronomist, Dr. Ampofo worked as Africare/Ghana's country director where he identified partnership opportunities and oversaw the development and implementation of work plans.

Before that, Dr. Ampofo held various positions, including research scientist and regional entomologist at The International Centre for Tropical Agriculture; coordinator and chief of party at the Agricultural Technology Development and Transfer Project; and researching end user coordinator at Harvest Plus where he developed a proposal funded by the Bill and Melinda Gates Foundation for \$6 million on the disseminating of sweet potatoes in Mozambique and Uganda.

## SENIOR LEADERSHIP



### Dr. Kechi Achebe **DIRECTOR OF THE OFFICE OF HEALTH & HIV/AIDS**

Dr. Kechi Achebe is the director for the Office of Health & HIV/AIDS at Africare. She is responsible for coordinating Africare's technical assistance throughout Africa in the area of health and HIV/AIDS, which includes maternal and child health, reproductive health, polio eradication, malaria control and treatment, health systems strengthening and infectious disease prevention and control including, HIV/AIDS and Tuberculosis. She also serves as the principle investigator for Africare's comprehensive HIV/AIDS projects in South Africa, Tanzania and Zimbabwe.

Dr. Achebe has more than 18 years of experience in clinical medicine and public health, and has dedicated her life to international health development with a major focus on African countries. In 2004, Dr. Achebe joined Africare to help broaden its health and HIV/AIDS portfolio and develop a set of core activities in service delivery and infectious diseases.

Prior to her work at Africare, Dr. Achebe served in various capacities with Pathfinder International, BASICS II and the United Nations Population Fund.



### J. Maggie Burke **DIRECTOR OF MANAGEMENT SERVICES**

Maggie Burke joined Africare in 2006 as the director of management services. She is the senior procurement, contracts and compliance officer, and manages the organization-wide security program.

Prior to her current role, Ms. Burke served as the vice president of administration for ACDI/VOCA, an international nongovernmental organization headquartered in Washington, D.C. Before joining ACDI/VOCA, Ms. Burke spent over 15 years in senior management roles in the private sector.

Ms. Burke has also functioned as a security trainer, panelist and moderator for various NGO forums, and has contributed to a number of published articles pertaining to NGO management and security issues. She is a member of the National Association for Legal Professionals, Overseas Security Advisory Council, and a charter member of both InterAction's Security Advisory Group and the International NGO Safety and Security Association.



### Jean E. Denis **DIRECTOR OF INFORMATION SYSTEMS**

Jean E. Denis is the director of information systems for Africare. He oversees the operation of the corporate information system, software and hardware operations, system security and management of Africare's IT personnel and consultants.

Mr. Denis has worked in the development field as an IT professional for more than 20 years and before being promoted, served as an information systems specialist spending three years in Rwanda as an administrative officer for Africare.

Before joining the organization, Mr. Denis worked with the Defense Logistics Agency as an application programmer, writing and maintaining business applications for the agency. He also worked as a Peace Corps Volunteer in Senegal, and served in the villages of Batal and Dakar designing and implementing income-generation activities in the areas of animal husbandry, reforestation, energy conservation and milling machine maintenance and management.



## Why You Should Be Involved

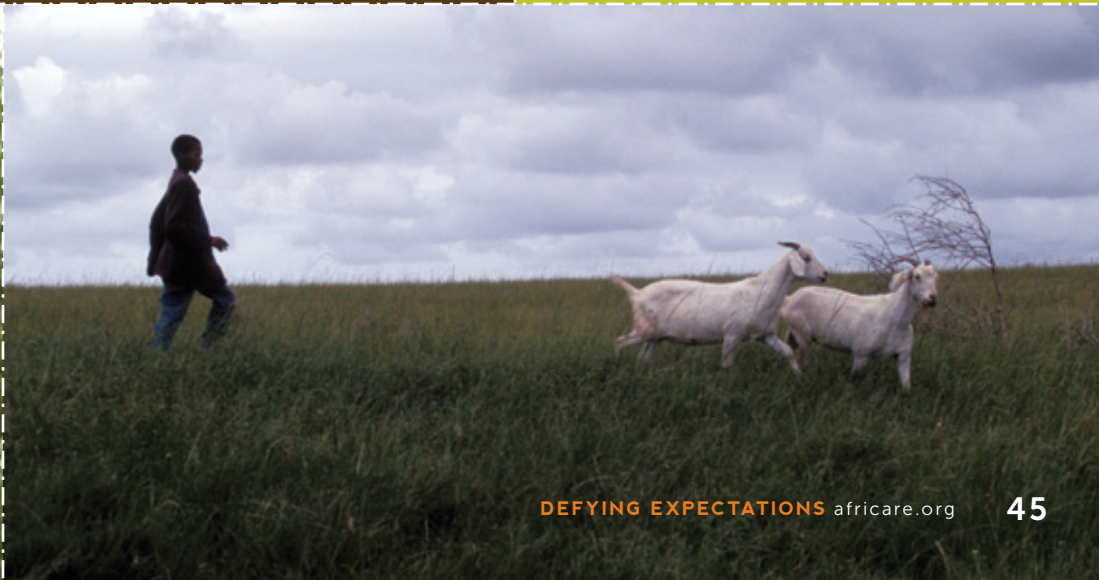
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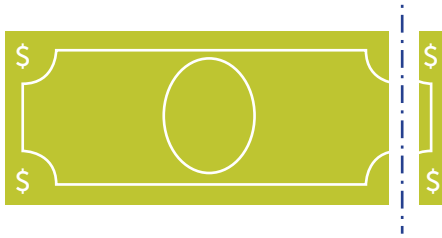
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**Attention: Kendra E. Davenport**  
Chief Development & Communications Officer  
Africare  
440 R Street, N.W.  
Washington, D.C. 20001

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**94 cents**  
of every dollar  
went to project  
activities in  
Africa.

## Management's Report

At Africare good stewardship of donor funds and grants is an integral part of everything we do because we recognize that every resource entrusted to us can and should be used to transform lives. As part of our stewardship, we optimize resources and distribute them where they are needed most. We carefully monitor and review program implementation and costs, use donations and grants for their intended purposes, and look for ways to leverage those funds through partnerships with the private sector to maximize impact.

Our commitment to good stewardship is reflected in the fact that 94 cents of every dollar went to project activities in Africa. As we continue to manage our resources very carefully, we are also enhancing Africare's abilities to expand the reach of our programs to save lives and create opportunities to help communities across Africa break the cycle of poverty.

Our Fiscal Year 2012 financial results continue to be strong. We maintained strong revenue by attracting over \$70 million. However, net assets decreased by \$2.4 million, principally due to the effect of restating, at June 30, funds held overseas in local currencies. This reflects currency movements but does not affect implementation on the ground and our ability to achieve the intended results of our programs. We are also very proud of the strong support from individual donors. It remains the single largest source of unrestricted revenue at Africare and continues to be essential to maintaining operations and leveraging additional restricted resources.

With economic news mixed across the world stage, we remain diligent in ensuring the wisest use of resources in order to achieve our goals. The urgency of our work does not allow us the luxury of pausing to see what economic change will come. Our resolve is unwavering in helping to improve lives and build futures in communities across the African continent.

Thank you for your support in this great effort.

A handwritten signature in black ink, appearing to read 'Ukeme Falade'.

**Ukeme Falade**  
Chief Financial Officer



# FINANCIAL HIGHLIGHTS

## REVENUE AND SUPPORT

Foundations, trusts, corp. and indiv.	19,869,690
Special events	666,604
Combined Federal Campaign(CFC)	190,956
Donated services and materials	12,494,395
Governments	40,095,409
Investment income and other	1,652,412
<b>Total Revenue and Support</b>	<b>74,969,467</b>

## EXPENSES

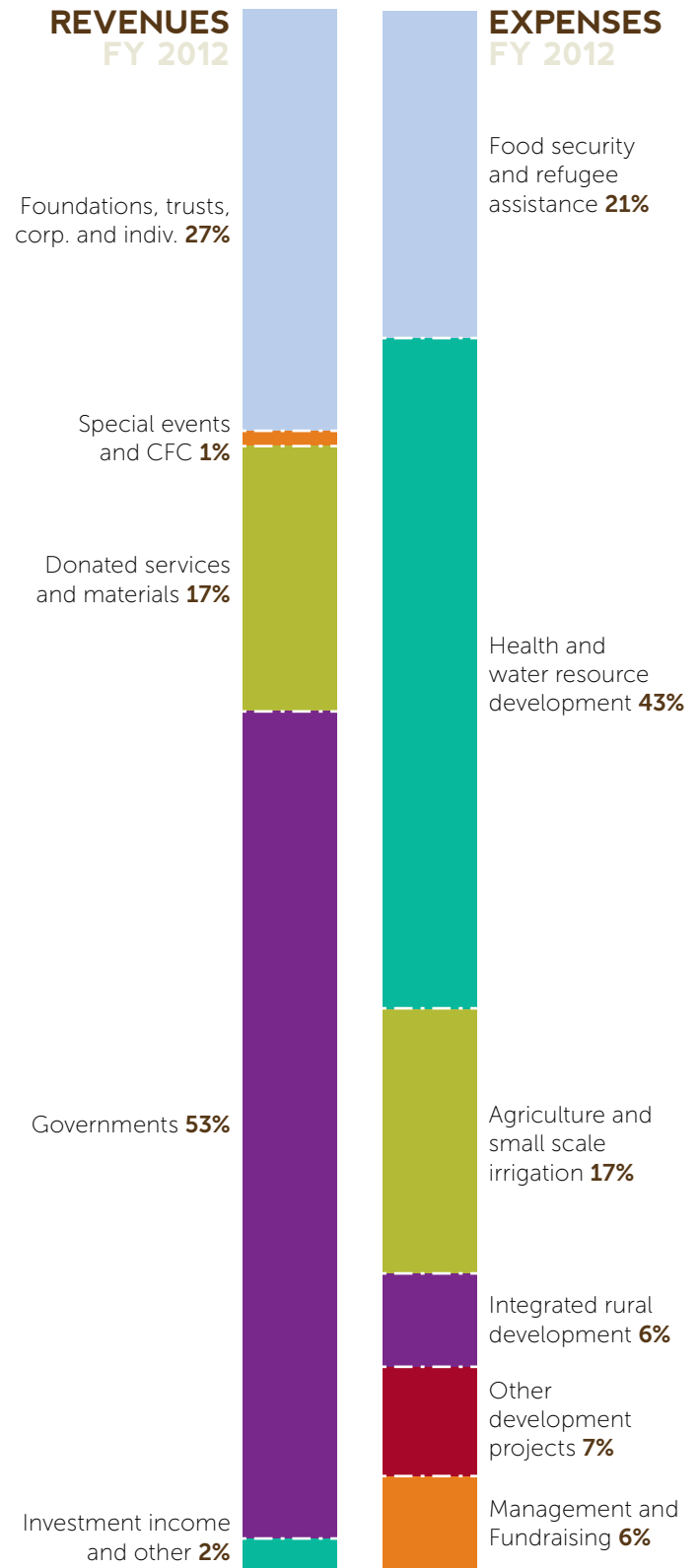
### Project Services

Food security and refugee assistance	16,054,468
Health and water resource development	32,152,309
Agriculture and small scale irrigation	13,034,565
Integrated rural development	4,133,713
Other development projects	5,352,354
<b>Total Project Services</b>	<b>70,727,409</b>

### Support Services

Management and general	3,238,392
Fundraising	914,038
Total Support Services	4,152,430
<b>Total Expenses</b>	<b>74,879,839</b>

Change in net assets from operations	89,629
Non-operating minimum pension liability adjustment, realized and unrealized investment loss and loss on foreign exchange	(2,579,112)
Change in net assets	(2,489,483)
Net assets, beginning of year	14,878,247
<b>Net assets, end of year</b>	<b>12,388,764</b>



Financial information as presented for audit by independent certified public accountants. Audited financial statements are available upon request.

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	Score (out of 70)	Rating
Overall	66.09	★★★★
Financial	64.48	★★★★
Accountability & Transparency	70.00	★★★★



## Thank You

**MANY COMPASSIONATE PEOPLE DONATE** things to Africa, such as clothes or food, but everyone knows exactly how far these gestures go. One shirt covers one back. One meal goes in one belly, one time. Africare instead imparts the know-how and equipment for an African to become a tailor. How many people will he clothe? We educate a farmer on how to achieve and market larger, more varied harvests. How many people will she feed? Africare diligently records how many beneficiaries we serve directly, but ultimately we design projects to expand beyond our monitoring reach. When Africans receive knowledge to share, they can gain momentum and impact their communities in ways that defy expectations.

Thank you for your confidence in Africare and your confidence in Africa. We are regularly amazed by the commitment of our supporters, and we appreciate it tremendously.

*Darius Mans*

Dr. Darius Mans



## Africare

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